



***SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN
(SDBIP)
2009/10***

George Municipality

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Executive Summary

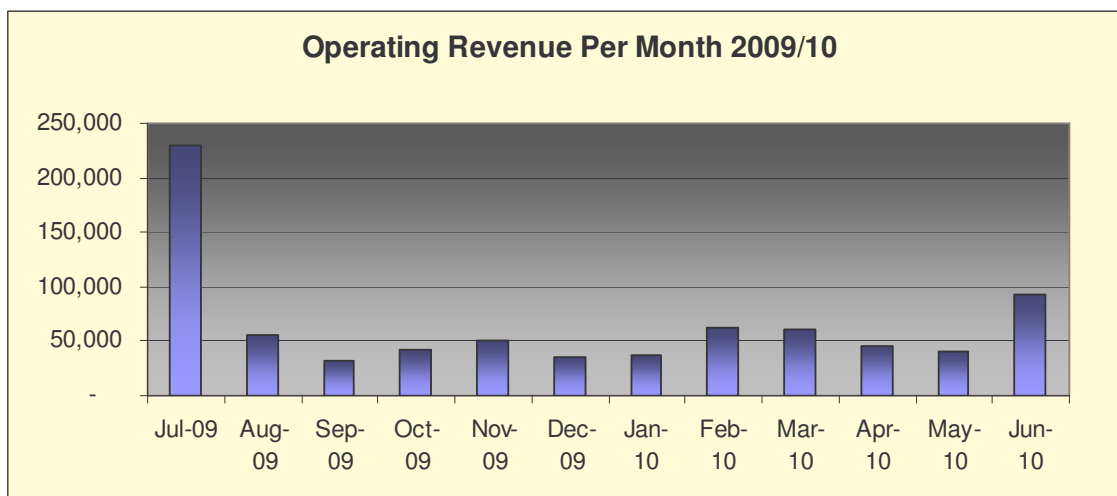
The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following;

- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections. Every quarter the Mayor must report to Council on the progress of the budget.

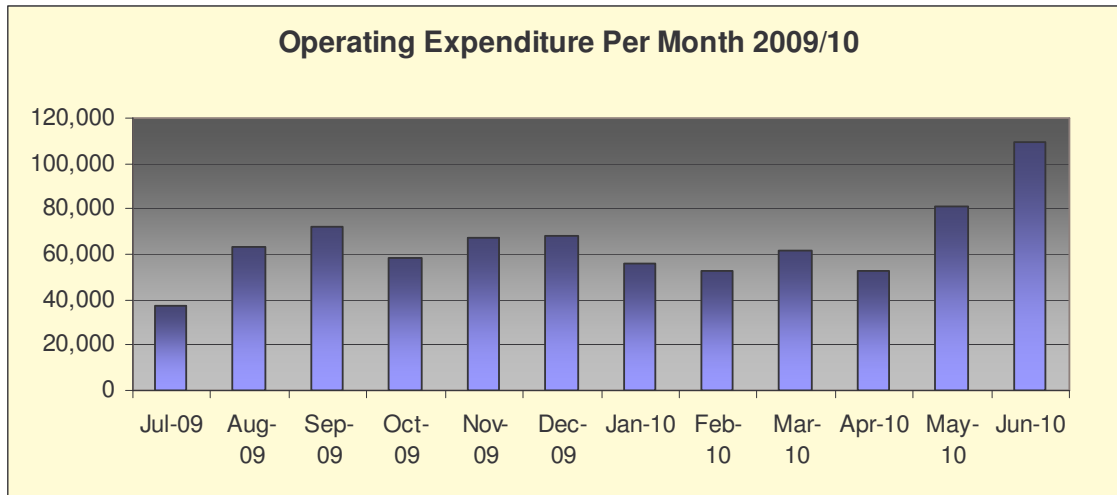
Revenue Projections 2009/10

The following graph shows how the Municipality's operating revenue is expected to accrue over the financial year.



Operating Expenditure

The following graph shows how the Municipality's operating budget is expected to be spent over the financial year.



Service Delivery Targets and Performance Indicators

Each Directorate has to provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and Director's performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes. The performance targets for 2009/10 are contained in the accompanying Estimates Annexure document.

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Date:.....

Alderman P.H de Swardt

Executive Mayor

.....

Date:

C.M Africa

Municipal Manager

Introduction

As a high capacity municipality in terms of implementation of the Municipal Finance Management Act, George produced its first Service Delivery and Budget Implementation Plan for 2005/06.

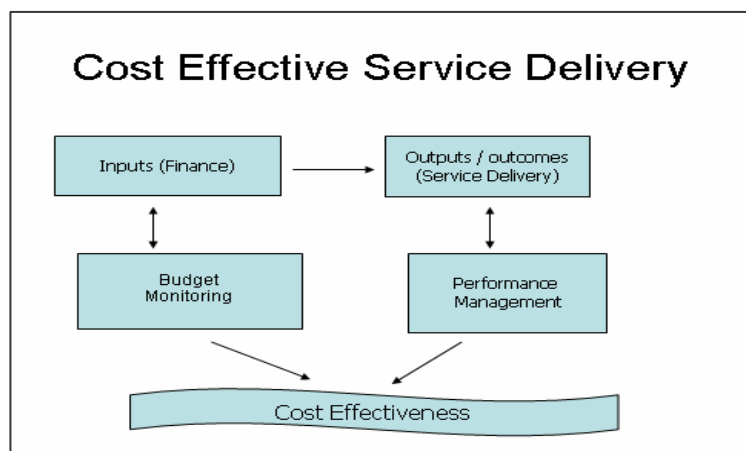
A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget. Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented - by means of forecast cash flows - and service delivery targets and performance indicators.

The Components of a SDBIP

The five necessary components of a SDBIP are

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs - the budget - to the service outputs and outcomes. Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.



The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. It is a management, implementation and monitoring tool that will assist the Executive Mayor, councillors, Municipal Manager, senior managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

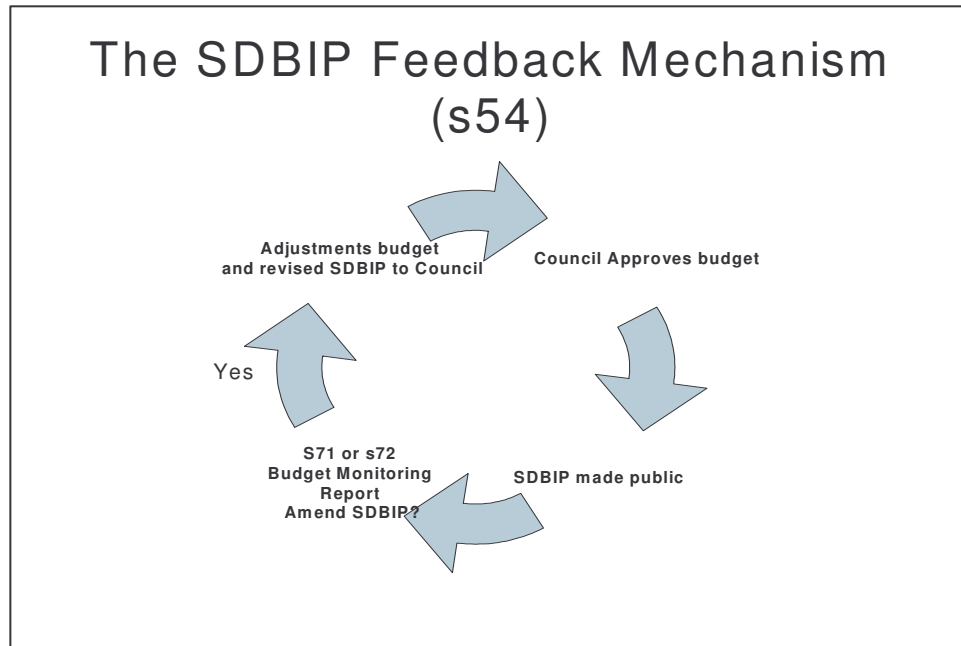
Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act. Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

MFMA requirement - Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor with regard to budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public.
The following diagram illustrates this process;



The SDBIP process in George

The production of the SDBIP has been co-ordinated in the Financial Services Directorate although all directorates have been involved with its development. The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP estimates annexure.

Operating Expenditure

The annual operating budget has been broken down into monthly projections by applying the trends of previous years spending to each line item in the budget. The projections in the estimates annexure are shown by Service Delivery Unit and by expenditure type.

The following should be taken into account;

- ☀ There is a risk of building into the plan undesirable trends. For example, the graph below shows the high level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable.
- ☀ There may have been extraordinary events in past years that have skewed the trends and these trends will not be repeated in 2006/07 although they are included in the SDBIP.
- ☀ The estimates are based on percentage spending per month and do not take into account any over or under spending on particular items.

The direct operating budget, excluding recharges, for 2009/10 is R781m.

Operating Income

Again previous year trends have been used to provide the estimates for 2009/10 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source.

The estimates are based on budgeted income rather than cash collected.

The operating income budget for 2009/10 is R787m.

Capital Expenditure

As part of the 2008/09 budget process directors were required to prepare cash flow forecasts of capital expenditure and these were reported as part of the budget documentation. Directors have also been asked to provide estimated start and completion dates for the capital projects.

The Capital budget for 2009/10 is R249m.

Service Delivery Targets and Performance Indicators

For the 2005/06 SDBIP service delivery targets and performance indicators were developed in conjunction with Octagonal Development. A number of meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2008/09 SDBIP. The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

It is likely that new performance indicators will be developed as the Municipality is currently putting in place a new performance management system. Any revision to the SDBIP resulting from a change in Performance Indicators will be reported to Council for approval in terms of Section 54 (c) of the MFMA.

The detailed targets and performance indicators are set out in the estimates annexure.

Definition of a Vote

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget. A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a

consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by George Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's new virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.

Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then make a decision as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances.

In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2009/10 SDBIP.

Appendix 1 - Protocol for revision of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

Protocol

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of +/- 10% or R10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering;

- ✳ The reason for the variance
- ✳ If necessary, what corrective measures have been put in place.
- ✳ Whether the start and finish dates of the capital project need amending.
- ✳ Whether the project specification will need to be amended.
- ✳ Revised monthly estimates of expenditure for the project.

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- ✳ Note the report of the Director.
- ✳ Note the report of the Director and keep the project under review.
- ✳ Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital programme and SDBIP, so as to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Director of Financial Services and a

recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances +/- 10% of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

Service Delivery and Budget Implementation Plan 2009/10

Requirements of Municipal Finance Management Act

Chapter 1 - Definitions

SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

Revenue to be collected, by source; and

Operational and capital expenditure by vote

(b) service delivery targets and performance indicators for each quarter and

(c) any other matters that may be prescribed.

and includes any revisions of such plan by the mayor in terms of section 54 (1) (c)

Chapter 8 – Responsibilities of Municipal Officials

Section 69 Budget Implementation

Section 69 (3) The Accounting Officer must no later than 14 days after the approval of the budget submit to the mayor

(a) A draft service delivery and budget implementation plan for the budget year; and

(b) Drafts of the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the municipal manager and all senior managers

Chapter 7 – Responsibilities of Mayors

Section 53 – Budget Processes and related matters

Section 53 (1) (c) The mayor of a municipality must take all reasonable steps to ensure-

(ii) That the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and

(iii) That the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the Municipal Manager and all senior managers-

(bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

Section 53 (3)

(a) The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan.

Section 54 Budgetary control and early identification of financial problems

On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the mayor must-

(1) (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following the approval of an adjustments budget

(d) issue any appropriate instructions to the accounting officer to ensure-

(i) that the budget is implemented in accordance with the service delivery and budget implementation plan

(3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

Service Delivery and Budget Implementation Plan 2009/10

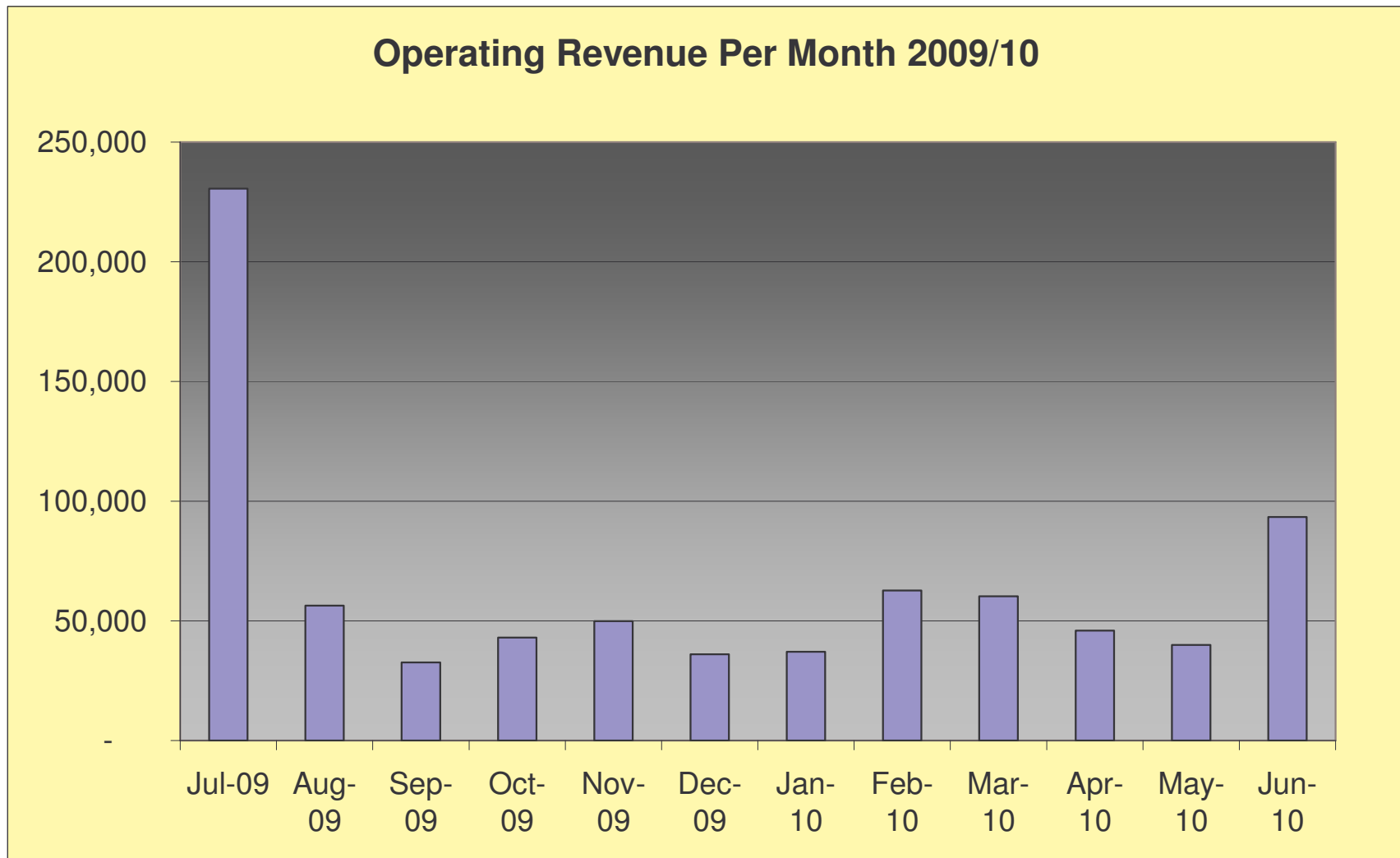
Introduction

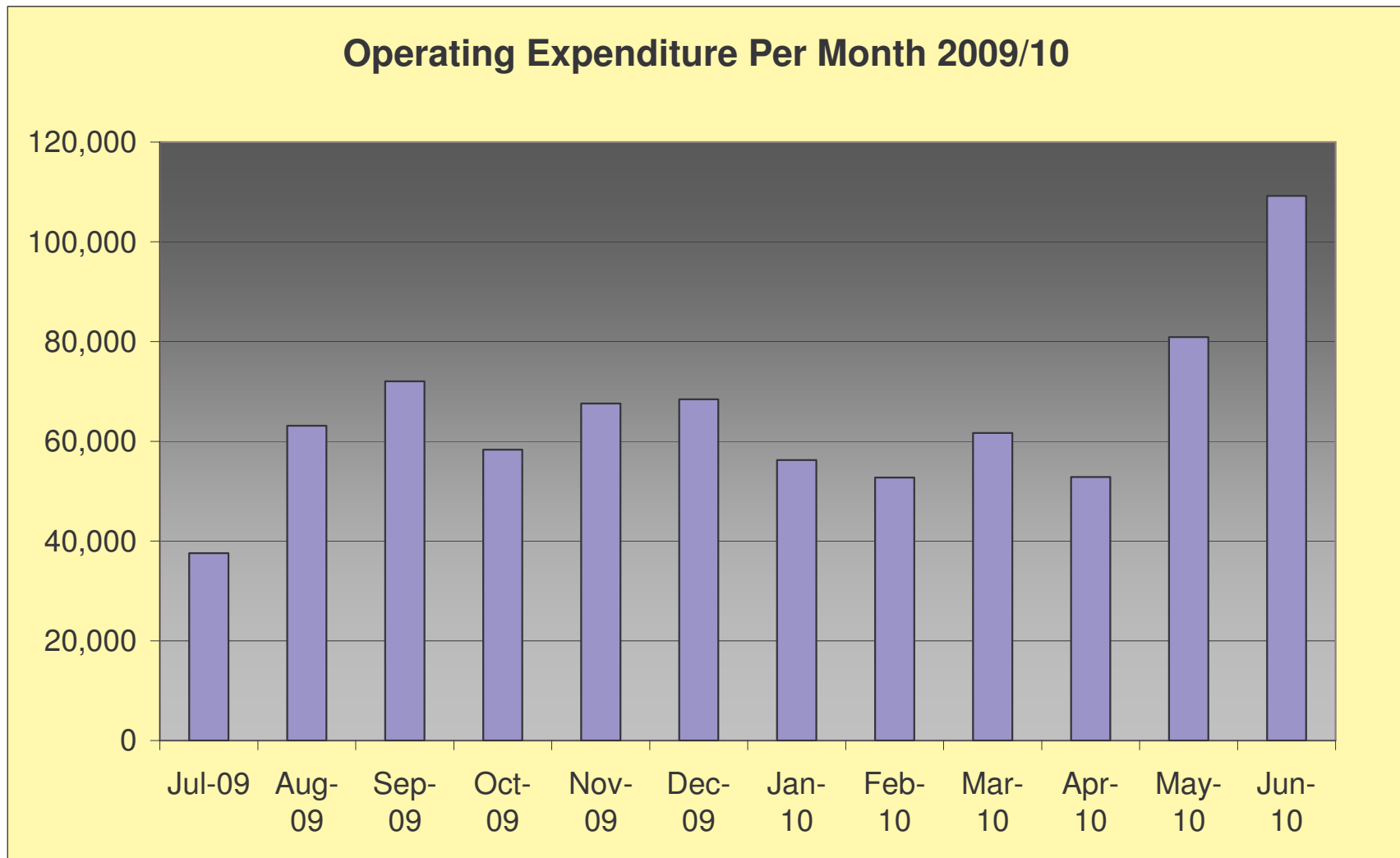
The production of a Service Delivery and Budget Implementation Plan is a requirement of section 53 of the Municipal Finance Management Act.
The SDBIP contains projections of operating and capital expenditure and income by month along with performance indicators for each directorate.
The SDBIP is the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links service delivery outputs to the budget of the municipality.

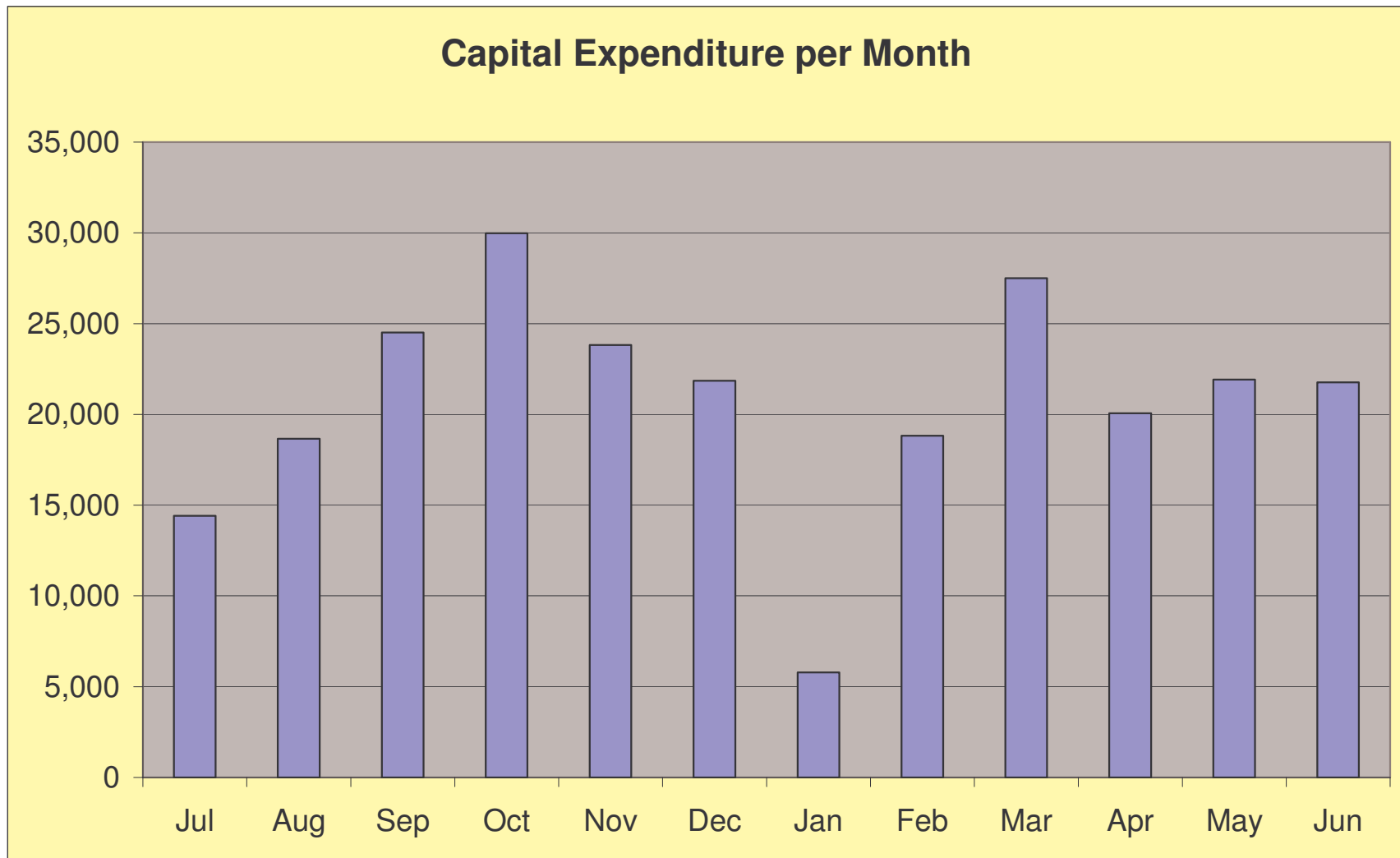
Summary 2009/10 Budget

R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Direct Operating Expenditure	780,613	37,585	63,100	72,055	58,305	67,568	68,418	56,215	52,749	61,687	52,847	80,865	109,218
Direct Operating Income	787,954	230,493	56,348	32,693	43,047	49,917	36,088	37,110	62,728	60,285	45,941	39,896	93,405
Capital Expenditure	249,080	14,408	18,656	24,513	29,974	23,822	21,851	5,793	18,824	27,505	20,059	21,917	21,759



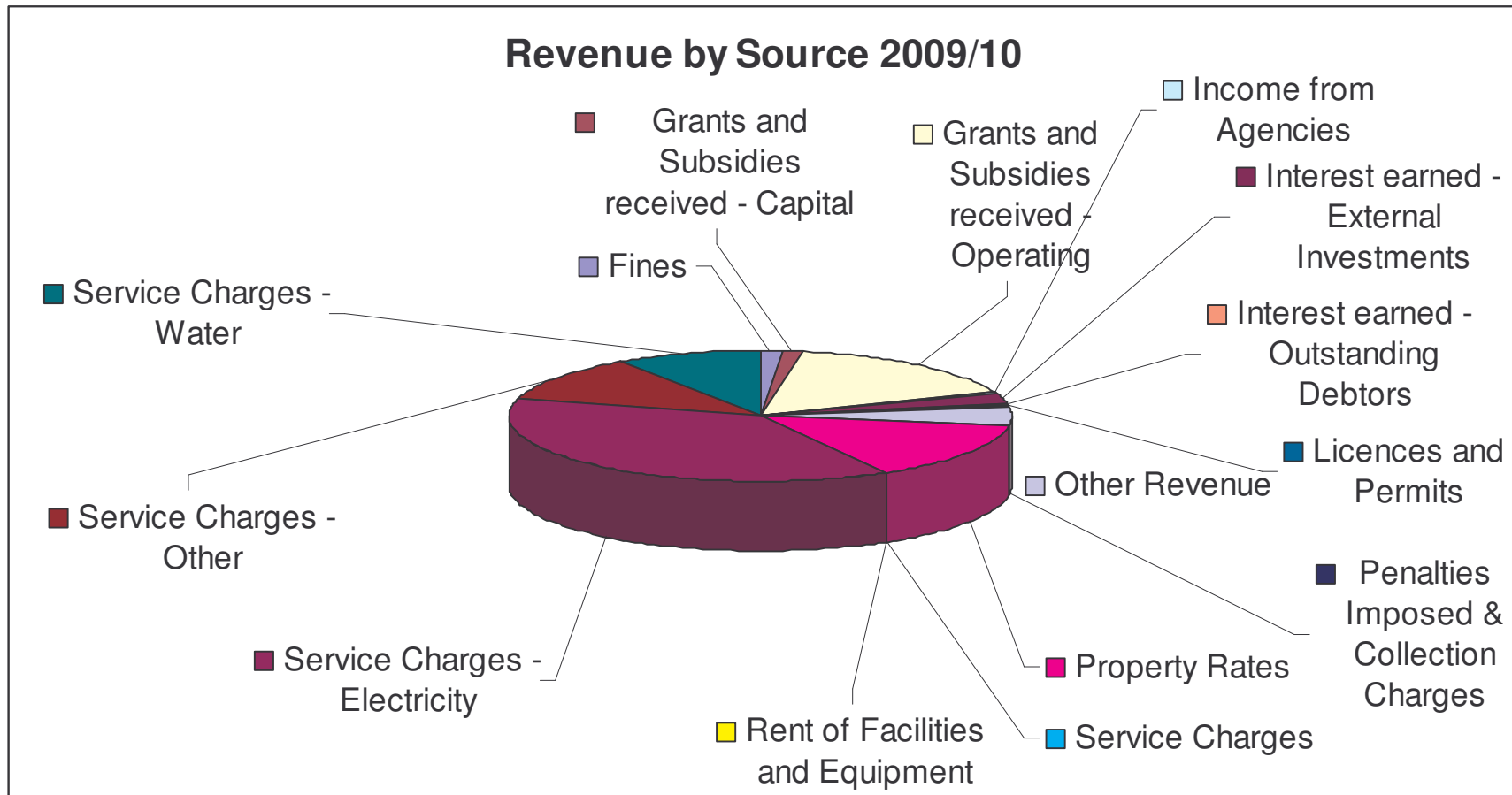




Service Delivery and Budget Implementation Plan 2009/10

REVENUE BY SOURCE - 2009/10

	Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Fines	10,836	1,869	772	1,948	1,423	1,057	327	504	754	962	1,363	246	-390
Grants and Subsidies received - Capital	10,511	641	641	641	641	641	641	641	641	641	641	641	3,460
Grants and Subsidies received - Operating	126,747	96	12,292	452	10,386	10,335	3,616	10,230	28,451	2,808	2,607	2,855	42,620
Income from Agencies	5,024	1	1	1,251	3	1	1,253	2	2	1,252	2	3	1,252
Interest earned - External Investments	20,100	300	92	0	802	2,759	2,138	1,395	2,076	4,802	2,041	1,928	1,767
Interest earned - Outstanding Debtors	4,687	5	125	989	187	153	875	196	179	855	190	218	715
Licences and Permits	2,564	227	250	131	175	219	210	337	243	176	202	198	196
Other Revenue	34,949	2,150	2,504	2,296	3,101	3,170	1,295	1,974	1,878	2,494	5,858	4,782	3,447
Penalties Imposed & Collection Charges	1,849	0	0	649	253	142	119	138	103	107	101	116	121
Property Rates	110,134	104,906	456	564	6	1,179	14	14	44	800	665	1,247	239
Rent of Facilities and Equipment	1,906	616	143	200	93	119	94	107	98	131	118	93	94
Service Charges	10	0	2	0	3	2	0	2	0	0	0	0	0
Service Charges - Electricity	296,300	29,749	32,657	16,873	19,374	23,349	18,937	15,011	21,611	38,496	25,665	21,126	33,453
Service Charges - Other	88,740	83,799	279	565	468	657	437	426	514	629	357	310	299
Service Charges - Water	73,596	6,133	6,133	6,133	6,133	6,133	6,133	6,133	6,133	6,133	6,133	6,133	6,133
	787,954	230,493	56,348	32,693	43,047	49,917	36,088	37,110	62,728	60,285	45,941	39,896	93,405

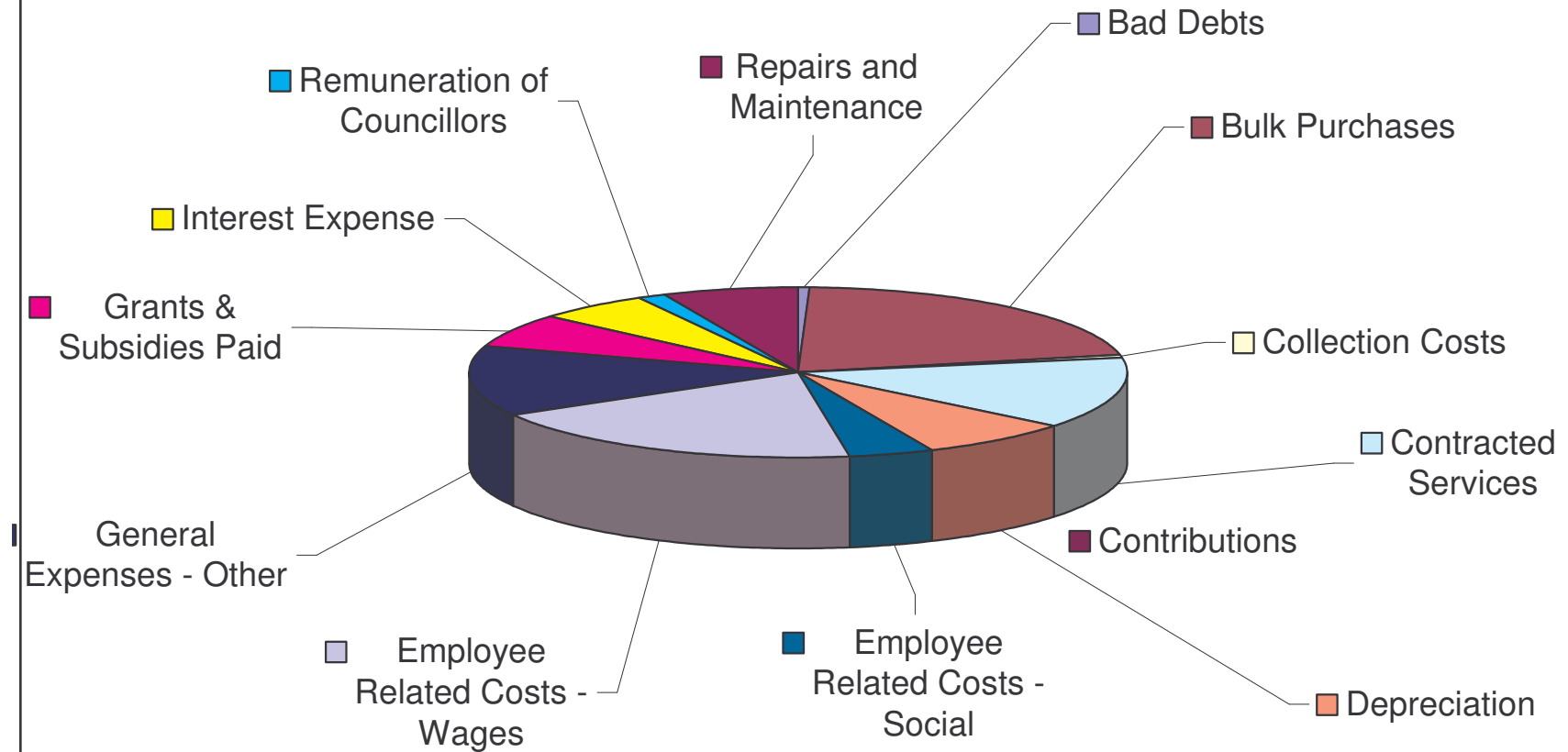


Service Delivery and Budget Implementation Plan 2009/10

EXPENDITURE BY TYPE - 2009/10

	Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Bad Debts	5,000	30	176	868	1,368	463	253	178	274	459	191	488	250
Bulk Purchases	165,000	0	21,420	21,167	11,567	12,069	11,585	11,158	11,327	11,302	11,329	10,961	31,115
Collection Costs	4,500	0	338	219	163	526	539	504	274	454	441	143	900
Contracted Services	105,150	6,979	8,244	7,433	8,403	7,482	9,089	6,642	8,053	10,527	9,054	14,516	8,728
Contributions	500	42	42	42	42	42	42	42	42	42	42	42	42
Depreciation	58,857	2,979	2,980	2,980	3,080	5,848	2,980	2,980	-967	1,189	1,716	17,848	15,244
Employee Related Costs - Social	32,780	2,590	2,549	2,546	2,546	3,356	2,597	2,639	2,627	2,624	2,673	2,672	3,362
Employee Related Costs -Wages	148,448	11,459	10,694	11,240	11,274	20,927	11,646	11,831	11,253	11,399	12,105	12,029	12,591
General Expenses - Other	104,678	6,706	7,383	8,319	8,863	7,973	7,547	13,515	10,384	6,478	5,902	8,280	13,329
Grants & Subsidies Paid	48,436	3,428	3,447	4,550	3,760	3,069	4,391	1,036	3,742	4,344	4,078	3,986	8,606
Interest Expense	44,837	618	618	7,405	618	618	11,490	618	618	8,652	621	5,009	7,950
Remuneration of Councillors	10,292	821	824	824	816	809	830	824	824	1,125	816	879	898
Repairs and Maintenance	52,135	1,933	4,386	4,462	5,805	4,387	5,428	4,248	4,299	3,092	3,879	4,013	6,204
	780,613	37,585	63,100	72,055	58,305	67,568	68,418	56,215	52,749	61,687	52,847	80,865	109,218

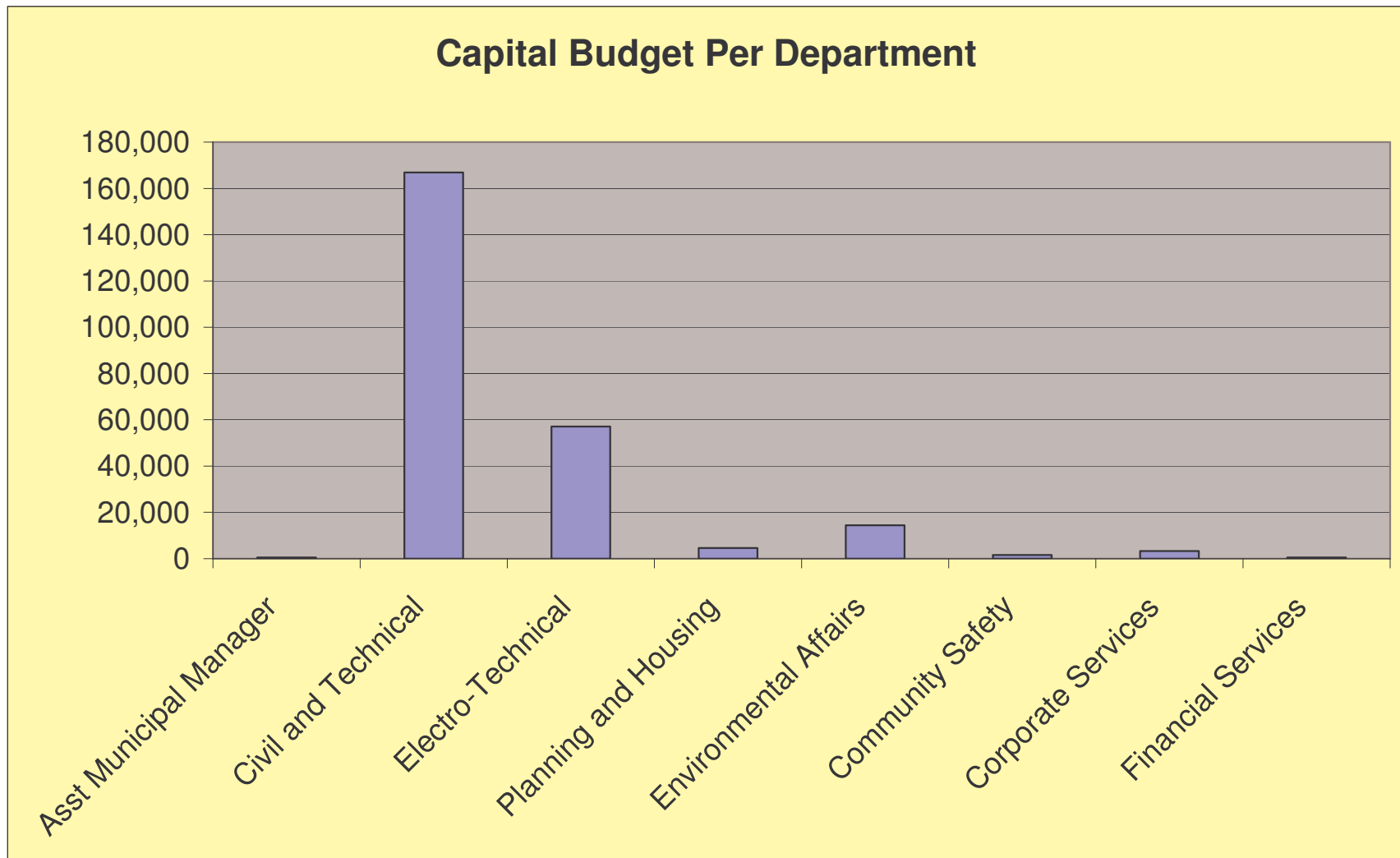
Expenditure by Type 2009/10



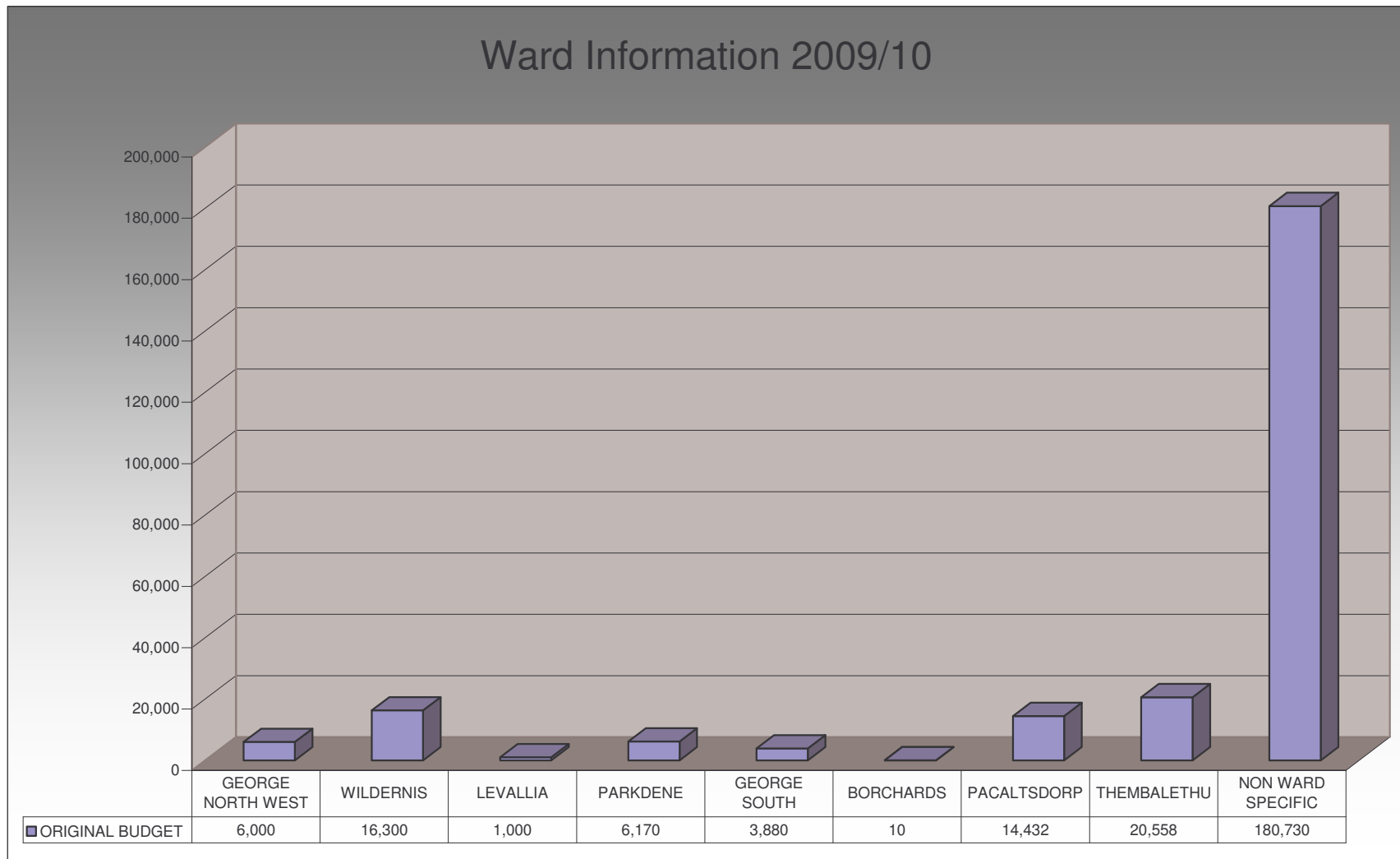
Service Delivery and Budget Implementation Plan 2009/10

Capital Expenditure - 2009/10

	Budget	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Asst Municipal Manager	500	0	0	0	0	0	0	0	20	80	100	200	100
Civil and Technical	166,868	8,296	8,901	12,442	16,403	16,953	16,958	3,493	15,453	16,958	16,728	17,178	17,108
Electro-Technical	57,167	5,751	8,235	6,245	9,831	4,580	3,498	2,201	2,951	6,322	2,681	3,939	932
Planning and Housing	4,655	350	300	180	0	0	0	0	0	0	550	600	2,675
Environmental Affairs	14,480	11	1,220	4,070	3,240	1,789	450	100	400	3,200	0	0	0
Community Safety	1,630	0	0	630	500	500	0	0	0	0	0	0	0
Corporate Services	3,280	0	0	820	0	0	820	0	0	820	0	0	820
Financial Services	500	0	0	125	0	0	125	0	0	125	0	0	125
	249,080	14,408	18,656	24,513	29,974	23,822	21,851	5,793	18,824	27,505	20,059	21,917	21,759



WARD INFORMATION 2009/10		
WARD	DESCRIPTION	ORIGINAL BUDGET
3	GEORGE NORTH WEST	6,000
4	WILDERNIS	16,300
5	LEVALLIA	1,000
7,8	PARKDENE	6,170
19	GEORGE SOUTH	3,880
20	BORCHARDS	10
14,15	PACALTSDORP	14,432
9 - 13	THEMBALETHU	20,558
NWS	NON WARD SPECIFIC	180,730
		<u>249,080</u>



Office of the Assistant Municipal Manager

Manager :Vacant

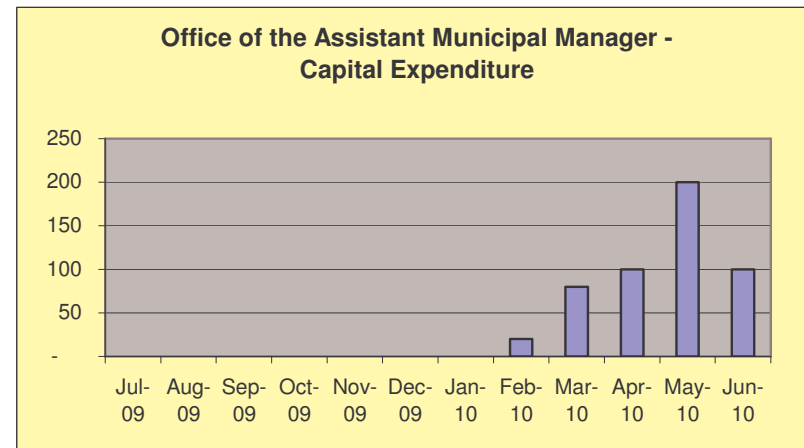
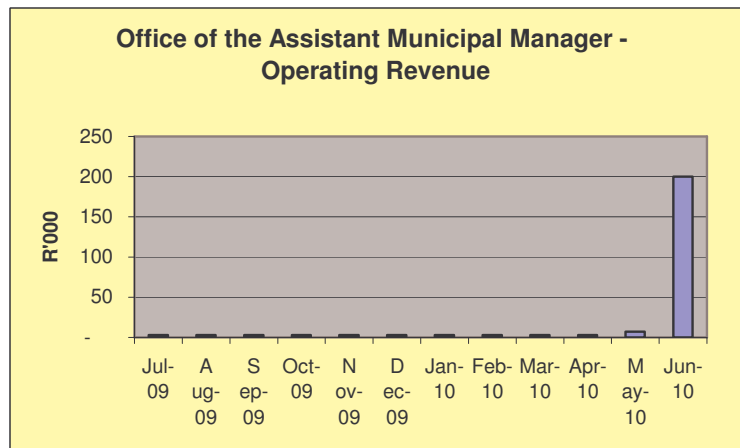
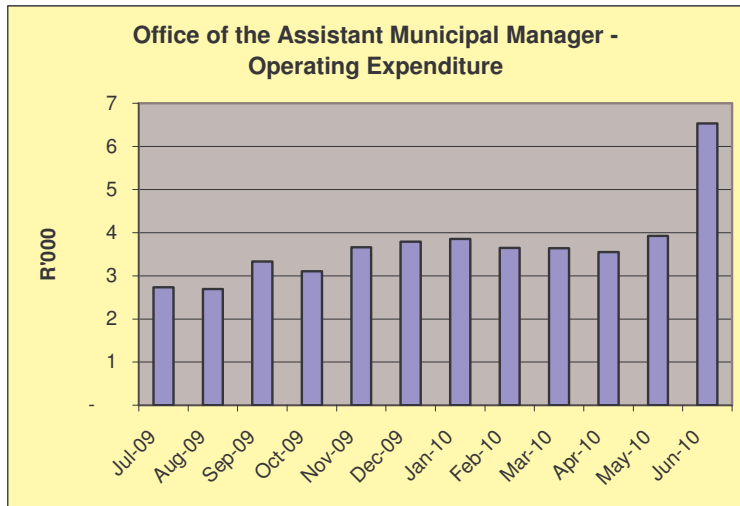
Service Delivery Unit	Government Financial Statistic (Vote) Classification
Office of Municipal Manager	Executive & Council
Assistant Municipal Manager	Executive & Council
Internal Auditor	Finance & Admin
IDP	Executive & Council
Legal Services	Finance & Admin
Tourism Bureau	Finance & Admin
Local Economic Development	Planning & Development
Council General Expenses	Executive Council
Councillors Expenses	Executive Council
Office of the Executive Mayor	Executive Council
Social Services	Health
HIV Projects	Health

Summary 2009/10 Budget

R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Operating Expenditure (excl. Admin Recharges)	44	3	3	3	3	4	4	4	4	4	4	4	7
Operating Income	237	3	3	3	3	3	3	3	3	3	3	7	200
Capital Expenditure	500	-	-	-	-	-	-	-	20	80	100	200	100

Summary 2009/10 Budget



Office of the Assistant Municipal Manager

Operating Budget

Revenue 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Council General Expenses	11	-	1	1	1	1	1	1	1	1	1	1	1
IDP	200	-	-	-	-	-	-	-	-	-	-	-	200
Social Services	26	-	-	-	-	-	-	-	-	-	-	-	26
Total Revenue by Vote	237	-	1	1	1	1	1	1	1	1	1	1	227

Revenue 2009/10 By Revenue Source R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Grants & Subsidies Received - Operating	200	-	-	-	-	-	-	-	-	-	-	-	200
Grants & Subsidies Received - Capital	26	-	-	-	-	-	-	-	-	-	-	-	26
Other Revenue	11	-	1	1	1	1	1	1	1	1	1	1	1
Total Revenue By Source	237	-	1	1	1	1	1	1	1	1	1	1	227

Service Delivery and Budget Implementation Plan 2009/10

Office of the Assistant Municipal Manager Operating Budget

Expenditure 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Office of the Municipal Manager	1,992	185	-30	123	248	167	201	140	151	179	106	164	357
Assistant Municipal Manager	2,592	63	63	63	63	418	234	231	242	380	198	215	423
Internal Audit	3,736	0	146	180	194	426	247	72	719	187	273	678	616
IDP	980	86	76	80	77	144	79	77	77	85	129	31	38
Legal Services	1,340	121	106	114	114	134	114	114	130	114	124	78	77
Publicity	1,700	169	139	139	139	139	139	139	139	139	139	139	139
Local Economic Development	2,353	138	212	216	298	134	144	119	159	120	263	50	501
Council General Expenses	12,510	897	820	850	790	855	1,313	1,587	662	608	1,055	927	2,146
Councillors Expenses	10,831	842	836	865	860	837	840	889	887	1,209	882	905	980
Office of the Executive Mayor	477	19	17	32	31	59	29	45	40	42	26	49	88
Social Services	5,204	179	218	622	210	285	354	363	409	538	324	649	1,053
HIV Projects	750	33	88	50	82	65	98	80	28	35	30	42	118
Policy	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenditure by Vote	44,465	2,732	2,691	3,334	3,106	3,663	3,793	3,854	3,643	3,636	3,551	3,927	6,535

Expenditure 2009/10 By Type R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Contracted Services	2,720	-	251	90	233	4	253	33	297	202	273	244	840
Depreciation	182	3	3	3	3	3	3	3	3	3	3	3	146
Employee Related Costs - Social Contributions	4,550	340	350	339	332	362	358	379	395	386	406	382	522
Employee Related Costs - Wages & Salaries	13,065	860	682	867	973	1,483	1,042	996	1,153	1,152	1,363	1,098	1,396
General Expenses - Other	12,449	591	569	1,170	748	997	840	1,603	967	715	650	1,315	2,284
Grants & Subsidies paid	1,035	81	7	35	(5)	-	420	11	(0)	48	35	2	401
Remuneration of Councillors	10,292	821	824	824	816	809	830	824	824	1,125	816	879	898
Repairs And Maintenance - Municipal Assets	87	34	5	5	5	5	5	5	5	5	5	5	7
Interest Expense - External Borrowings	84	-	-	-	-	-	43	-	-	-	-	-	41
Total Expenditure by Type	44,465	2,732	2,691	3,334	3,106	3,663	3,793	3,854	3,643	3,636	3,551	3,927	6,535

Office of the Assistant Municipal Manager

Capital Budget 2009/10

R'000

LOCAL ECONOMIC DEVELOPMENT
BUSINESS SUPPORT CENTRE / RED DOOR
Sub-total

Responsibility	Ward	Original Budget	Start Date	Completion Date	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
J Basson	7	500	01/02/2010	30/06/2010	-	-	-	-	-	-	-	20	80	100	200	100
		500			-	-	-	-	-	-	-	20	80	100	200	100
TOTAL : OFFICE OF THE ASSISTANT MUNICIPAL MANAGER		500			0	0	0	0	0	0	0	20	80	100	200	100

Performance Indicators Municipal Manager: CM Africa						
Performance Indicators - Municipal Manager						
			Quarterly Targets			
Vote	Performance Indicator	Target 2009/10	30-Sep-09	31-Dec-09	31-Mar-10	30-Jun-10
Strategic Capability & Leadership	Implementation of Council decisions applicable to department	100%	100%	100%	100%	100%
Financial Management	% of Capital budget spent	90%	10%	30%	45%	90%
	Over expenditure on operational budget	0%	0%	0%	0%	0%
	Unresolved audit queries	0%	0%	0%	0%	0%
	Section 71 Budget monitoring report submitted to Mayor 10 working days after end of each month	12	3	3	3	3
	Compliance with MFMA Reporting requirements	100%	100%	100%	100%	100%
People Management & Empowerment	Number of people from employment equity target groups employed in compliance with the approved EE plan	100%	100%	100%	100%	100%

Service Delivery and Budget Implementation Plan 2009/10

Performance Indicators - Municipal Manager		Quarterly Targets				
Vote	Performance Indicator	Target 2009/10	30-Sep-09	31-Dec-09	31-Mar-10	30-Jun-10
	Staff discipline - Investigations and hearings actioned successfully	32/40 80%	8/10 20%	8/10 20%	8/10 20%	8/10 20%
	Skills training - % of targeted staff trained as % of planned training	100%	100%	100%	100%	100%
Client Orientation & Customer Care	Number of information articles in George Focus or local press to introduce services or communicate contact number of complaints	4	1	1	1	1
	No of public participation opportunities attended by staff members as % of planned sessionis	80%	80%	80%	80%	80%
	Complaints resolved - Nr of complaints from the public actioned within 10 days as % of total nr received	300 100%	75 100%	75 100%	75 100%	75 100%
	Attendance of meetings convened by National and provincial Government and District Municipality requiring attendance of MM	90%	90%	90%	90%	90%
Own Key Performance Areas	No of management meetings per month	48 4 per month	12	12	12	12

Service Delivery and Budget Implementation Plan 2009/10

Performance Indicators - Municipal Manager		Quarterly Targets				
Vote	Performance Indicator	Target 2009/10	30-Sep-09	31-Dec-09	31-Mar-10	30-Jun-10
	Months during which no successful appeal regarding the awarding of tenders were won against the municipality	0	-	-	-	-
Performance of Senior Managers	Number of performance assessments relating to senior managers (Two vacancies as on 30 June 2009)	24	6	6	6	6
	Annual event for local business and incentive scheme for development	1	-	1	-	-
	Annual review of macro structure prepared, financial implications indicated, submitted to Mayor and adopted	1	-	1	-	-
	Quarterly meetings of and report to Audit committee, agenda distributed 7 working days in advance of meeting. Risk based audit plan completed / review before 30 June 2008 and quarterly audit of performance information	12 100%	3 100%		3 100%	3 100%
	Performance contracts of all senior managers drafted, discussed with them and signed	7 100%	7 100%	-	-	-

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year Department: Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
		Approval of Internal Audit Plan by Audit Committee	1 Approved Internal Audit Plan	1	1	-	-	-
		Issuing of Internal Audit Reports based on Internal Audit Plan and Program.	Internal Audit Reports planned to be issued	*To be determined after tender has been awarded and new audit plan has been compiled	To be determined	To be determined	To be determined	To be determined
		Monthly reporting by Internal Audit Section on Internal Audit Reports issued to the Internal Audit Steering Committee.	Monthly Meetings	12	3	3	3	3
		Quarterly reporting on Internal Audit Reports issued to the Audit Committee.	Quarterly Meetings	4	1	1	1	1

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year Department: Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	To evaluate the effectiveness of risk management, control and governance processes	Annually review of Risk Management Policy.	Risk Management Policy	1				
		Annually review and updating of the risks in the Risk Register by departments.	Risk Register	1				
		Compilation of Risk Treatment Plans by departments for all risks as per Risk Register.	Risk Treatment Plans	To be determine - Based on amount of risks identified per department	To be determined	To be determined	To be determined	To be determined
		Implementation and monitoring of Risks and Risk Treatment Plans by departments.	Risk Register and Risk Treatment Plans discussed on section meetings (standing agenda point)	To be determined based on the amount of meetings planned.	To be determined	To be determined	To be determined	To be determined

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year								
Department: Assistant Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 18: Local Economic Development	To create and facilitate an enabling environment for LED in the Municipality	Establishment of a Red Door in George. Submit quarterly progress <u>report</u> to Council	0	4 (1 per quarter)	1	1	1	1
		Redevelopment of Maskhane Mal	0	Q 1: Plan; Q2: Estimates; Q3, 4 In progress	1	1	1	1
		Men at the side of the Road	0	Q1: Building completed=1, Q2,3,4= 3 X Activity reports	1	1	1	1
	Establish & maintain an economic and municipal information database	1= Draft Data base established; 1= Published; 1=Updated monthly	0	4	1	1	1	1
	Formalise Arts and crafters	Establish Forum= 1 Final project plan=1 Marketing events =2	0	4	1	1	1	1

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year Department: Assistant Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 19: Tourism	The effective marketing of George area as a tourism destination	Attend International and National Marketing events	0	4	0	1	2	1
		Design and publish a new brochure	0	Design = 1 Draft completed =1 Published=1	1(design)	1(draft)	1(publish)	0
	The development of tourism in the George area	Establishment of an art and crafts centre and the development of local artists and crafters	0	4	1(project plan)	1(Funding proposal)	1(Implementation plan)	1(First phase progress)
	Tourism information gathering and distribution by maintaining and further develop a database and publish on website	No of quarterly reports indicating progress in terms of program to be submitted	0	4	1	1	1	1
	Liason and participation with Tourism Trade by maintaining and further develop participation structures with tourism trade	At least bi-monthly meeting with tourism trade	0	6	1	2	1	2

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year Department: Assistant Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 35: Integrated Development Planning KPA 36: Performance Management	To ensure effective integrated development planning and performance management in the municipality	IDP Reviewed and adopted	1 Process Plan	1	1	0	0	0
			Sessions with ward committees	20 ward committees	0	20	0	0
			Revision of Annual Targets	1 Revision session	0	0	1	0
			Draft IDP Document	1	0	0	1	0
			Road Shows in 20 Wards	20 Wards	0	0	0	20
			Final adopted IDP	1	0	0	0	1
		Organizational PMS implimented	Esolomzi Electronic System	1	0	0	0	1
			Capturing of all capital projects	150	0	0	0	150
			Reporting on Isolomzi	1 Quarterly	1	1	1	1

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year Department: Assistant Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 37: Communication	Effective internal and external communication in the Municipality	Number of internal newsletters	4	4	1	1	1	1
		Number of external newsletters - George Focus	12	12	3	3	3	3
		Report on the updating and maintenance of the municipal web site	0	4	1	1	1	1
		Publishing of Fokus-Op	24	24	6	6	6	6
	To ensure effective publicity, marketing and branding of the Municipality	Promotional Items distributed	2000	2000	0	1500	250	250
		(Promotional) Marketing articles in Publications	4 Articles in Publications	4	1	1	1	1
KPA 38: Intergovernmental Relations	Proper intergovernmental and international relations	Functional Sister City Civil Committee	1	1	0	0	0	1
		One Sister City project implemented	1	1	0	0	1	0

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year Department: Assistant Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 39: HIV/Aids(Social Development)</i>	To contribute towards the reduction in the prevalence of HIV/AIDS in the Municipal area	Number of health awareness campaigns	20	50	20	10	10	10
		Number of treatment and care projects	6 projects per quarter	6	6	6	6	6
		Reviewing of HIV/Aids Policy	1 Policy	1	0	0	1	0
		Number of special events organised including children, adults, infected/affected	3	3	2	0	0	1
<i>KPA 40: Targeted Groups (Social</i>	To facilitate and coordinate the strengthening of <u>Gender</u> Issues within the Municipality	Number of Awareness Events	3	3	1	2	0	0
		Number of Projects	1	1	0	0	0	1
		Number of Educational sessions (Series of 6)	2	2	0	1	0	1
	To facilitate and coordinate the strengthening of <u>Disability</u> Issues within the Municipality	Number of Awareness Events	4	4	1	2	2	0
		Number of Projects	1	0	0	0	1	0
		Number of Educational sessions (Series of 6)	1	0	0	0	0	1
		Number of awareness sessions	80	50	12	13	12	13

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year Department: Assistant Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	To facilitate and coordinate the strengthening of Youth Issues within the George							
		Number of development programmes/projects	20	16	4	4	4	4
		Policy Review	0	1	0	1	0	0
		Number of special events organised	2	1	0	0	0	1
		Number of functioning youth councils	5	20	5	5	5	5
		Number of Government Events support provided	15	8	2	2	2	2
	Establish and Support After Care Centres in the Municipality	Number of Centres supported	1	5 Centres	5	5	5	5
		Number of new Centres Established	1	4 new Centres	1	1	1	1
	Establish and Support Social Groups in the Municipality	Support number of Groups	15	15	15	15	15	15
		Number of new Groups	5	4	1	1	1	1
	Provide information sessions regarding social challenges	Number of sessions	60	60	15	15	15	15

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year Department: Assistant Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	Facilitate the establishment of food gardens in the Municipality	Number of new food gardens	20	40	10	10	10	10
	Monitoring the functioning of creches in the Municipality	Number of Monthly reports submitted	96	108	27	27	27	27
		Funding spend on support	R 0-00	R 100,000	R 25,000	R 25,000	R 25,000	R 25,000
		Management contracts for all creches	2	9	2	2	3	2
	Reduction in the number of children living on the street	Number of reports to Council	10	12	3	3	3	3
	Establish, Support and monitor Soup Kitchens in the Municipality	Number monitoring reports to Council	12	12	3	3	3	3

Service Delivery and Budget Implementation Plan 2009/10

Objectives, Goals, KPI's and Targets of the Municipality - 2009/10 Financial Year								
Department: Assistant Municipal Manager								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 32: Public Participation</i>	The effective functioning of ward committees within the Municipality	Number of ward committee meetings per quarter	80	80	20	20	20	20
		Annual Ward Committee Imbizo	1	2	0	1	1	0
		Number of ward committee forums	2	4	1	1	1	1
		Ward Based Training	0	1	1	0	0	0
		Updating and maintenance of ward committee member data base	1 update p/m	12	3	3	3	3
<i>KPA 33: Administrative support</i>	Provision of an effective legal service within the Municipality	Compilation of Municipal Code of By-Laws	0	15 New by-laws	4	4	4	3
		Legal advice at Council meetings	12	12	3	3	3	3

Service Delivery and Budget Implementation Plan 2009/10

Civil and Technical Services Directorate

Manager: H Basson

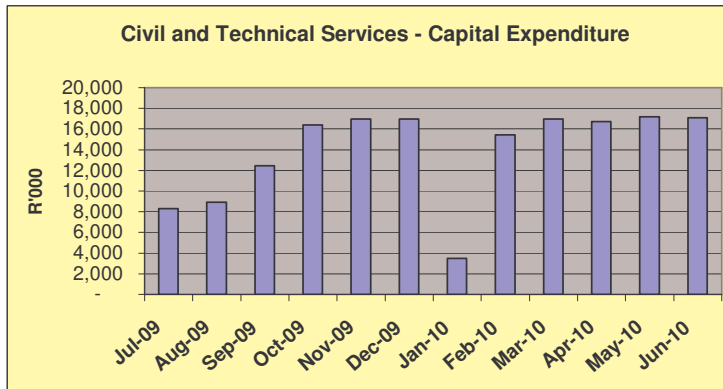
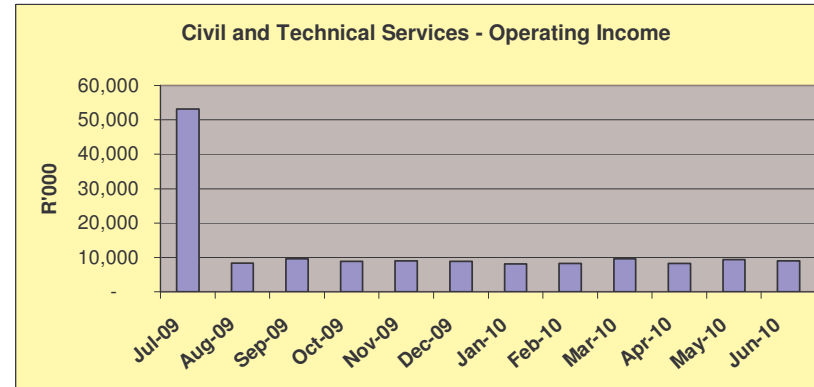
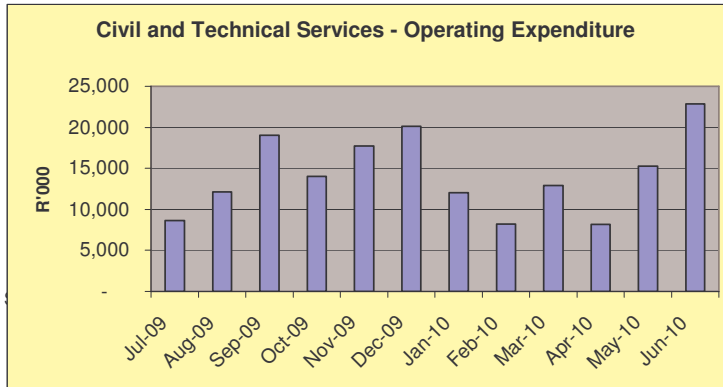
Service Delivery Unit	Government Financial Statistic (Vote) Classification
Proclaimed Roads	Road Transport
Sewerage : Main Pipes & Pumpstation	Waste Water Management
Water Contamination Control	Water
Town Engineer Admin	Other
Streets and Stormwater	Road Transport
Water Purification	Water
Water Distribution	Water

Summary 2009/10 Budget

R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Operating Expenditure (excl. Admin Rech	171,114	8,625	12,130	19,024	14,014	17,720	20,138	12,027	8,203	12,943	8,166	15,276	22,850
Operating Income	150,543	53,194	8,370	9,577	8,906	8,950	8,895	8,145	8,291	9,610	8,274	9,354	8,979
Capital Expenditure	166,868	8,296	8,901	12,442	16,403	16,953	16,958	3,493	15,453	16,958	16,728	17,178	17,108

Summary 2009/10 Budget



Summary 2009/10 Budget

Operating Budget

Revenue 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Proclaimed Roads	623	13	13	13	13	13	13	13	13	13	13	13	486
Sewerage: Main Line Pipes	56,790	45997	685	1232	1368	1256	568	545	836	994	799	1361	1149
Water Contamination Control	360	30	30	30	30	30	30	30	30	30	30	30	30
Town Engineer Admin	6,600	209	548	499	682	564	639	541	461	510	443	670	833
Streets & Storm water	5,306	442	442	442	442	442	442	442	442	442	442	442	444
Water Purification	1,721				430				430			430	431
Water Distribution	79,142	6504	6652	7361	5941	6646	7203	6574	6080	7621	6547	6409	5604
Total Revenue by Vote	150,543	53,194	8,370	9,577	8,906	8,950	8,895	8,145	8,291	9,610	8,274	9,354	8,979

Revenue 2009/10 By Revenue Source R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Service Charges - Water	73,594	6133	6133	6133	6133	6133	6133	6133	6133	6133	6133	6133	6133
Service Charges - Other	49,830	45700	252	513	333	584	387	324	399	510	279	281	267
Rent Of Facilities And Equipment	2											1	1
Fines	2	0	0	0	2	0	0	0	0	0	0	0	0
Interest Earned - Outstanding Debtors	2,700	0	0	675	0	0	675	0	0	675	0	0	675
Grants & Subsidies Received - Operating	1,150	0	0	288	0	0	288	0	0	288	0	0	286
Grants & Subsidies Received - Capital	7,690	641	641	641	641	641	641	641	641	641	641	641	639
Other Revenue	15,575	720	1344	1328	1797	1592	771	1046	1119	1363	1220	2298	977
Total Revenue By Source	150,543	53,194	8,370	9,578	8,906	8,950	8,895	8,144	8,291	9,610	8,274	9,354	8,979

Summary 2009/10 Budget

Operating Budget

Expenditure 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Proclaimed Roads	833	0	0	0	0	0	28	0	0	159	0	593	53
Sewerage: Main Line Pipes	27,041	1,042	1,615	1,816	2,115	1,945	2,147	1,949	1,579	2,009	1,534	3,000	6,290
Water Contamination Control	15,067	607	1,253	763	1,047	1,169	1,375	949	938	910	942	162	4,952
Town Engineer Admin	7,105	628	488	567	583	779	563	587	621	555	448	509	777
Streets & Storm water	62,178	4,893	6,078	12,803	6,646	10,715	11,690	4,861	640	2,852	250	250	500
Water Purification	30,754	426	1,767	1,469	2,065	1,574	1,771	2,012	3,128	2,625	1,991	4,865	7,061
Water Distribution	28,136	1,030	928	1,607	1,557	1,538	2,563	1,669	1,297	3,832	3,000	5,897	3,217
Total Expenditure by Vote	171,114	8,625	12,130	19,024	14,014	17,720	20,138	12,027	8,203	12,943	8,166	15,276	22,850

Expenditure 2009/10 By Type R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Bad Debts	3,200	3	102	655	845	290	194	131	140	148	139	374	179
Contracted Services	1,145	2	2	3	8	2	8	-468	2	481	3	2	1,098
Depreciation	35,979	2,767	2,768	2,768	2,768	5,536	2,768	2,768	-1,754	768	730	3,018	11,074
Employee Related Costs - Social Contributions	6,428	494	494	494	494	988	494	494	494	494	494	494	499
Employee Related Costs - Wages & Salaries	31,735	2,441	2,441	2,441	2,441	4,882	2,441	2,441	2,441	2,441	2,441	2,441	2,443
General Expenses - Other	30,005	1,505	2,871	2,724	3,178	2,803	3,231	3,751	4,290	66	2,000	2,000	1,586
Interest Expense - External Borrowings	27,147			6,787			6,787			6,787		4,004	2,782
Repairs And Maintenance - Municipal Assets	35,477	1,412	3,451	3,152	4,279	3,219	4,214	2,910	2,590	1,758	2,359	2,942	3,189
Total Expenditure by Vote	171,114	8,625	12,130	19,024	14,014	17,720	20,138	12,027	8,203	12,943	8,166	15,276	22,850

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY	Responsible Person			CAPITAL BUDGET 2009/10												
CAPITAL BUDGET 2009/10	Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	
DESCRIPTION			2009/10													
CIVIL ENGINEERING+F79 SERVICES																
HEALTH AND SAFETY	Sep-09	Jun-10	500,000			125,000			125,000			125,000			125000	
ACCESS FOR DISABLED PERSONS	Sep-09	Jun-10	200,000			50,000			50,000			50,000			50000	
Sub-total			700,000	0	0	175,000	0	0	175,000	0	0	175,000	0	0	175,000	
STREETS AND STORMWATER																
BUILDING OF CONCRETE CANALS & DRAINS	Jacques Quinot	Sep-09	May-10	750,000	0	0	90,000	90,000	90,000	90,000	30,000	90,000	90,000	90000	90000	
ERF 325/904 UNITS	Vincent Gouws		25-Aug-09	1,400,000	1,000,000	400,000										
FLOOD DAMAGE PROJECTS: STORMWATER	Jacques Quinot	Oct-09	Feb-10	6,500,000	0	0	0	1,500,000	1,500,000	2,000,000	500,000	1,000,000				
LIGHTING IN INFORMAL AREAS		Sep-09	Jun-09	90,000			22,500			22,500			22,500		22500	
N2/YORK STREET BRIDGE EXTENSION		Sep-09	Jun-09	500,000			125,000			125,000			125,000		125000	
PINE WITFONTEIN INTERSECTION (BLANCO CORRIDOR)	Vincent Gouws	Jun-09	Mar-10	7,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	700,000	300,000				
PUBLIC WORKS PROGRAM	Jacques Quinot	Jul-09	Apr-10	7,000,000	500,000	500,000	500,000	750,000	750,000	750,000	300,000	1,000,000	1,000,000	950000		
REBUILDING OF STREETS: GREATER GEORGE	Jacques Quinot	09-Sep	Feb-10	7,000,000	0	0	1,000,000	2,000,000	2,000,000	500,000	500,000	1,000,000				
SPEED CALMING METHODS		Sep-09	Jun-09	250,000			62,500			62,500			62,500			
STREET RESEALING: GREATER GEORGE	Jacques Quinot	Sep-09	Jan-10	5,000,000	0	0	1,000,000	1,500,000	1,500,000	500,000	500,000					
STREETLIGHTS: ALTERNATIVE POLES		Jul-09	Jun-10	150,000											150000	
STREETLIGHTS: GEORGE		Jul-09	Jun-10	585,000											585000	
STREETLIGHTS: LUMENAIRE REPLACEMENTS		Jul-09	Jun-10	135,000											135000	
STREETLIGHTS: MAIN ENTRANCE ROADS		Jul-09	Jun-10	288,900											288900	
UPGRADING GEORGE SOUTH STORMWATER	Vincent Gouws	Jun-09	Oct-09	3,800,000	800,000	1,000,000	1,000,000	1,000,000								
UPGRADING OF NETWORK -ROADS & STORMWATER	Jacques Quinot	Aug-09	Feb-10	1,000,000	0	150,000	150,000	150,000								
UPGRADING OF PAVING: PACALTSDORP	Jacques Quinot	09-Jul	Feb-10	1,500,000	200,000	200,000	250,000	250,000	250,000	100,000	100,000	150,000				
UPGRADING OF ROAD AND STORMWATER CAMP	Jacques Quinot	Aug-09	Sep-10	150,000	0	50,000	100,000									
MOBILITY STRATEGY	Claude Madell	Sep-09	May-10	10,150,000				1,200,000	1,200,000	1,200,000	1,200,000	1,500,000	1,500,000	1,175,000.00	1,175,000.00	
TEMPORARY BUS DEPOT	Claude Madell	Jul-09	Sep-09	4,000,000	1,333,000	1,333,000	1,334,000									
UPGRADING OF STORMWATER NETWORK																
WILDERNESS HEIGHTS(ERF329):80 UNITS																
Sub-total				57,248,900	4,833,000	4,633,000	6,634,000	9,440,000	8,440,000	6,472,500	3,230,000	5,640,000	3,122,500	2,215,000	1,265,000	1,391,400

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY				Responsible Person															
CAPITAL BUDGET 2009/10				Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	
3170	E	WATER - NETWORKS																	
		ASAZANI UISP-900 UNITS	T De beer	Jul-09	Jun-10	4,783,400			1,195,850			1,195,850				1,195,850		1,195,850	
3561	A	ERF 325/904 UNITS		Vincent Gouws	Jul-09	25-Aug-09	430,000		430,000										
3140	**A	GEORGE: WESTERN WATER SUPPLY PIPELINE - PHASE		Vincent Gouws	Jul-09	01-Jun-10	6,000,000	2,000,000	1,000,000									3000000	
		GEORGE: WESTERN WATER SUPPLY PIPELINE - PHASE	Vincent Gouws	Jan-10	Jun-10	4,000,000		200,000										800000	
2842	C	INSTALLATION OF METERS		Henry Jansen	Jul-09	Jun-10	150,000	12,500	12,500	12,500	12,500	12,500	12,500	400,000	12,500	12,500	1000000	1000000	
		PROVISION OF WATER TANKS	Jacques Quinot	Aug-09	Jan-10	500,000	0	100,000	100,000	100,000	100,000	50,000	50,000						
2842	D	REPLACEMENT OF ASBESTOS PIPES		Henry Jansen	01-Jul	May-10	5,000,000	400,000	400,000	400,000	500,000	500,000	400,000	200,000	500,000	500,000	600000	600000	
		SECURITY MEASURES AT CAMPS		Jul-09	Jun-10	100,000												100000	
	E	THEMBALETHU (ASAZANI): 1300 UNITS		Vincent Gouws	Oct-09	Jun-10	4,514,500			200,000	600,000	600,000	600,000	0	600,000	600,000	600000	600000	
		Sub-total				25,477,900	2,412,500	2,142,500	1,908,350	1,212,500	1,212,500	2,258,350	262,500	1,512,500	2,908,350	2,212,500	2,212,500	5,222,850	
2547	B	WATER-PURIFICATION																	
		BAKKIE																	
3358	B	EXTENSION OF WATER SOURCES																	
	B	MALGAS DAM		Vincent Gouws	Oct-09	Jun-10	1,500,000			200,000	200,000	200,000	100,000	0	100,000	200,000	200000	100000	
		MALGAS PUMPING SCHEME	Vincent Gouws	Oct-09	Jun-10	5,000,000			200,000	600,000	800,000	400,000	0	400,000	600,000	800000	600000	600000	
	B	RAISING GARDEN ROUTE DAM		Vincent Gouws	Oct-09	Dec-09	500,000			100,000	200,000	100,000	100,000						

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY	Responsible Person	Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
CAPITAL BUDGET 2009/10																
REFURBISHMENT OF WATERWORKS - PHASE 2	Vincent Gouws	Jul-09	Jun-10	20,916,000	200,000	400,000	800,000	1,400,000	1,900,000	2,800,000	0	3,100,000	3,000,000	2800000	2600000	1916000
REFURBISHMENT OF WATERWORKS - MECHANICAL/ELECTRICAL	Vincent Gouws	Feb-10	May-10	7,000,000					200,000		0	800,000	1,000,000	2000000	3000000	
UPGRADING OF PUMP STATION NO.1	Vincent Gouws	Oct-09	Jun-10	8,000,000		200,000		600,000	800,000	1,000,000	0	1,200,000	1,200,000	1200000	1000000	800000
UPGRADING PUMP STATION NO.2	Vincent Gouws	Feb-10	Jun-10	2,000,000				200,000				200,000	400,000	400000	400000	400000
WATER TREATMENT WORKS - 3 RESERVOIRS	Vincent Gouws	Feb-10	Mar-10	300,000									300,000			
WILDERNESS WTW UPGRADE	Vincent Gouws	Jul-09	Jun-10	4,000,000	100,000	200,000	400,000	400,000	400,000	400,000	0	400,000	400,000	400000	500000	400000
EXTENSION OF WATERWORKS	Vincent Gouws	Oct-09	Dec-09	500,000				100,000	200,000	200,000						
SECURITY AT WATERWORKS	Vincent Gouws	Jul-09	Jun-10	150,000												150000
Sub-total				49,866,000	300,000	800,000	1,700,000	3,700,000	4,600,000	5,000,000	0	6,200,000	7,100,000	7,800,000	8,300,000	4,366,000
SEWERAGE NETWORKS																
ERF 325/904 UNITS	Vincent Gouws	Jul-09	25-Aug-09	675,000	300,000	375,000										
REPLACEMENT OF SANTAR PIPES	George Rowe	Jul-09	May-10	2,000,000	200,000	200,000	200,000	200,000	300,000	0	0	200,000	200,000	200000	300000	
SEWERAGE RETICULATION: PACALTS DORP - PHASE 1	Vincent Gouws	Oct-09	Jun-10	6,500,000		200,000		300,000	600,000	800,000	0	500,000	600,000	1000000	1400000	1100000
SEWERAGE RETICULATION: PACALTS DORP - PHASE 2	Vincent Gouws	Jan-10	Jun-10	6,000,000			200,000					600,000	1,000,000	1300000	1500000	1400000
UPGRADING OF MAIN NETWORK	Vincent Gouws	Jul-09	Jun-10	2,700,000			675,000			675,000			675,000			675000
UPGRADING OF PUMP STATIONS	Vincent Gouws	Jul-09	Dec-09	3,900,000	200,000	300,000	500,000	900,000	1,200,000	800,000						
UPGRADING: ELECTRICAL SWITCHGEAR (PUMP STATION)	George Rowe	Aug-09	Oct-09	300,000	0	100,000	100,000	100,000								
WILDERNESS PHASE 4	Vincent Gouws	Oct-09	Jun-10	10,000,000			200,000	400,000	600,000	800,000	0	800,000	1,200,000	1600000	2100000	2300000
WILDERNESS PHASE 5																
WILDERNESS HEIGHTS(ERF329):80 UNITS																
Sub-total				32,075,000	700,000	1,175,000	1,875,000	1,900,000	2,700,000	3,075,000	0	2,100,000	3,675,000	4,100,000	5,300,000	5,475,000
SEWERAGE TREATMENT WORKS																
KLEINKRANTZ WWTW EXTENSION	Lindsay	Jan-10	ongoing	500,000										200000	50000	250000
OUTENIQUA WWTW REFURBISH/EXTENSION	Vincent	Jul-09	Oct-09	500,000	50,000	150,000	150,000	150,000								
OUTENIQUA - DAM BULK SEWER PIPELINE	Lindsay	Feb-10	ongoing	500,000										200000	50000	250000
Sub-total				1,500,000	50,000	150,000	150,000	150,000	0	0	0	0	0	400,000	100,000	500,000
TOTAL: CIVIL ENGINEERING SERVICES				166,867,800	8,295,500	8,900,500	12,442,350	16,402,500	16,952,500	16,980,850	3,492,500	15,452,500	16,980,850	16,727,500	17,177,500	17,130,250

The following projects will be removed from the Capital Budget during the Adjustment Budget 2009/10:

- Water Network: Asazani UISP 900 units R 4 783 400.00
- Water Network: Thembaletu (Asazani)1300 units R 4 514 500.00

Objectives, Goals, KPI's and Targets of the Municipality Department: Civil Engineering Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>MKPA 1: Sanitation</i>	To provide and maintain safe and sustainable sanitation management and infrastructure	Percentage of new sewerage connections provided within 2 weeks of application	95%	95%	95%	95%	95%	95%
		Percentage of sewerage blockages cleared within 48 hours	98%	98%	98%	98%	98%	98%
		% of sewerage purified to requirements of SANS	95%	95%	95%	95%	95%	95%

Objectives, Goals, KPI's and Targets of the Municipality Department: Civil Engineering Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>MKPA 2: Water Services</i>	To provide world class water services in George to promote development and fulfil basic needs	Percentage of new water connections within 2 weeks of application	95%	95%	95%	95%	95%	95%
		% of water losses through network	10%	10%	10%	10%	10%	10%
		% of water losses through purification	10%	10%	10%	10%	10%	10%
		% of pipe bursts repaired within 48 hours	98%	98%	98%	98%	98%	98%
		Replacement of water meters	600	600	100	100	200	200
		% of water purified to meet SANS requirements	95%	95%	95%	95%	95%	95%
		Replacement of water mains	3000	3000	500	500	1000	1000

Objectives, Goals, KPI's and Targets of the Municipality Department: Civil Engineering Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>MKPA 3: Roads Streets, Storm water drainage and Sidewalks</i>	To provide and maintain storm water infrastructure to	% of households with access to storm water services	75%	75%	75%	75%	75%	75%
<i>MKPA 4: Transport Planning & Traffic Engineering</i>		% of manholes cleared from debris	10%	10%	10%	10%	10%	10%
	To provide world class transport routes and functional streets	Km of gravel streets upgraded to permanent surface	5	5	0	0	2.5	2.5
		Km of road rehabilitated to an acceptable level	6	6	0	3	3	0
		Km of tarred roads resealed	10	10	2	3	3	2
		KPA: % of Capital budget spend	95%	95%	15%	35%	60%	95%
<i>KPA 30: People Management and Empowerment</i>	Effective management of the Civil and Technical	% of approved capital projects completed within time	85%	85%	15%	35%	60%	85%

Objectives, Goals, KPI's and Targets of the Municipality Department: Civil and Technical Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
		% of council decisions applicable to directorate implemented	98%	98%	98%	98%	98%	98%
<i>KPA 20: Financial viability and management</i>		% of land development applications commented on within 14 days	80%	80%	80%	80%	80%	80%
		% of building plan applications commented on within 14 days	90%	90%	90%	90%	90%	90%
		% of master plans approved: WSDP						
		Anually/Water & Sewerage: Once in 3 Years/Roads master plan: Once in 5 Years	100%	100%	10%	30%	60%	100%

Electrotechnical Services

Manager: K Grunewald

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Electricity : Administration	Electricity
Electricity : Distribution	Electricity
Fleet Management	Finance & Admin
Cost Account : Workshop - Mechanical	Other

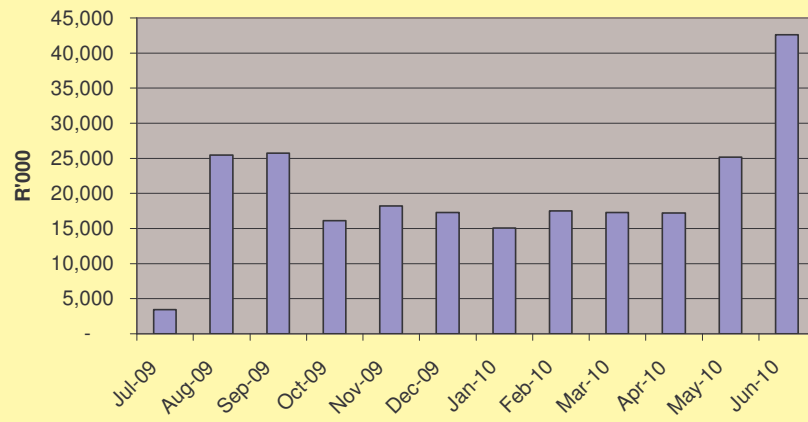
Summary 2009/10 Budget

R'000

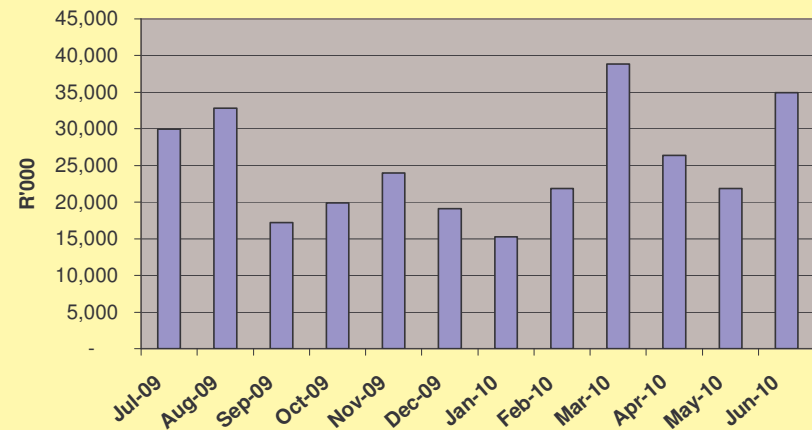
	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Operating Expenditure (excl. Admin Recharges)	241,001	3,423	25,429	25,733	16,113	18,191	17,254	15,068	17,532	17,297	17,239	25,138	42,583
Operating Income	302,167	29,953	32,831	17,242	19,911	23,968	19,131	15,245	21,875	38,837	26,366	21,870	34,939
Capital Expenditure	57,167	5,751	8,235	6,245	9,831	4,580	3,498	2,201	2,951	6,322	2,681	3,939	932

Summary 2009/10 Budget

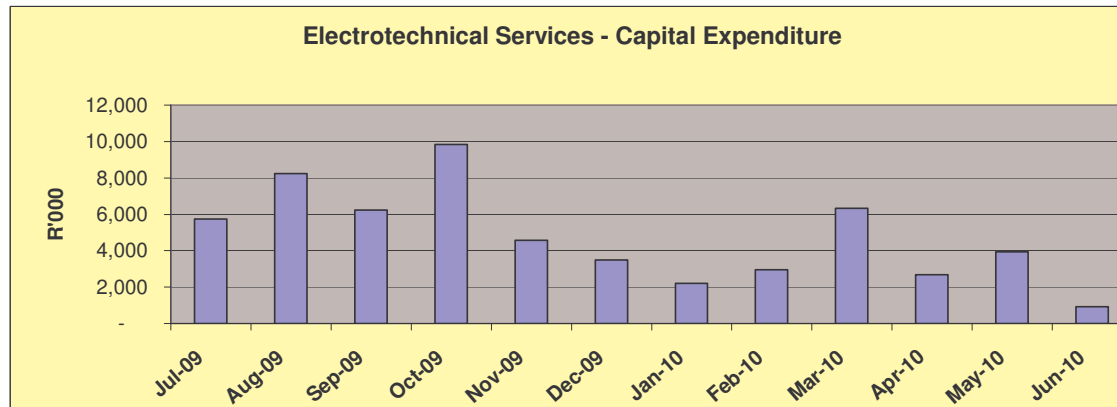
Electrotechnical Services - Operating Expenditure



Electrotechnical Services - Operating Income



Electrotechnical Services - Capital Expenditure



Service Delivery and Budget Implementation Plan 2009/10

Electrotechnical Services

Operating Budget

Revenue 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Electricity: Administration	915	24	27	54	121	83	50	32	83	48	76	88	229
Electricity: Distribution	301,221	29,929	32,804	17,188	19,790	23,885	19,081	15,213	21,792	38,789	26,290	21,782	34,679
Fleet Management	31												31
Total Revenue by Vote	302,167	29,953	32,831	17,242	19,911	23,968	19,131	15,245	21,875	38,837	26,366	21,870	34,939

Revenue 2009/10 By Revenue Source R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Service Charges - Electricity	296,300	29,749	32,657	16,873	19,374	23,349	18,937	15,011	21,611	38,496	25,665	21,126	33,453
Grants and Subsidies Received-Capital	951	-	-	-	-	-	-	-	-	-	-	-	951
Grants and Subsidies Received-Operating	15	1	1	1	1	1	1	1	1	1	1	1	1
Interest Earned - Outstanding Debtors	850	-	-	192	87	57	96	98	82	84	90	118	(55)
Fines	20	0	6	1	2	5	1	1	0	1	2	-	0
Other Revenue	4,031	202	167	176	447	556	96	134	179	254	607	625	588
Total Revenue By Source	302,167	29,953	32,831	17,243	19,911	23,968	19,131	15,244	21,874	38,837	26,366	21,870	34,939

Service Delivery and Budget Implementation Plan 2009/10

Electrotechnical Services

Operating Budget

Expenditure 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Electricity: Administration	7,426	618	534	559	650	833	572	577	563	548	554	566	851
Electricity: Distribution	216,506	2,508	23,383	24,165	14,911	16,196	15,935	13,460	15,492	15,009	15,294	21,200	38,954
Cost Account Workshop Mechanical	923	61	69	71	85	111	70	72	71	79	66	65	104
Fleet Management	16,146	236	1442	938	467	1052	678	959	1407	1661	1325	3307	2674
Total Expenditure by Vote	241,001	3,423	25,429	25,733	16,113	18,191	17,254	15,068	17,532	17,297	17,239	25,138	42,583

Expenditure 2009/10 By Type R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Bad Debts	400	27	2	16	44	13	1	3	1	274	3	2	14
Contracted Services	6,850	562	2	582	0	1162	585	34	1197	24	1166	19	1517
Depreciation	12,174	105	105	105	105	105	105	105	105	105	105	10,224	901
Employee Related Costs - Social Contributions	3,657	288	277	280	276	276	278	286	282	282	285	287	562
Employee Related Costs - Wages & Salaries	19,342	1,583	1,417	1,470	1,510	2,508	1,607	1,579	1,519	1,419	1,497	1,565	1,667
Bulk Purchases	165,000	-	21,420	21,167	11,567	12,069	11,585	11,158	11,327	11,302	11,329	10,961	31,115
General Expenses - Other	11,986	224	1006	553	933	784	694	641	1259	1200	1081	936	2675
Interest Expense - External Borrowings	9,131	445	445	445	445	445	1,728	445	445	1,691	448	445	1,706
Repairs And Maintenance - Municipal Assets	12,461	191	755	1,116	1,234	830	671	818	1,399	999	1,325	698	2,427
Total Expenditure by Vote	241,001	3,423	25,429	25,733	16,113	18,191	17,254	15,068	17,532	17,297	17,239	25,138	42,583

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY CAPITAL BUDGET 2009/10	Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
DESCRIPTION			2009/10												
ELECTRO-TECHNICAL SERVICES															
EXPANSION OF 66KV MAIN NETWORK															
SCHAAPKOP 132/66KV SUBSTATION - PHASE 2	Jul-09	Jun-10	25,571,500	3,161,305	3,890,341	3,441,853	8,002,123	1,267,029	603,751	60,779	920,402	3,109,902	299,902	495,449	318,665
HEROLDS BAY SUBSTATION: CONNECTION AND SITE PREPERATION	Sep-09	Mar-10	3,000,000			500,000	500,000	500,000	500,000	500,000		500,000			
PROEFPLAAS SUBSTATION - PHASE 2	Jul-09	Jun-10	10,000,000	2,590,000	3,930,000	908,000	284,000	158,000	568,803		445,000	226,000	177,197	713,000	
Sub-Total			38,571,500	5,751,305	7,820,341	4,849,853	8,786,123	1,925,029	1,672,554	560,779	1,365,402	3,835,902	477,099	1,208,449	318,665
ENERGY MANAGEMENT															
ENERGY MANAGEMENT	Nov-09	Jun-10	3,000,000					500,000	500,000	500,000	500,000	500,000		500,000	
LOAD CONTROL AND POWER FACTOR	Apr-10	Jun-10	200,000										100,000	100,000	
RENEWABLE ENERGY	Nov-09	Jun-10	1,000,000					300,000	100,000		100,000	100,000	100,000	200,000	100,000
Sub-Total			4,200,000	0	0	0	0	800,000	600,000	500,000	600,000	600,000	200,000	800,000	100,000
CONTROL PROTECTION AND COMMUNICATION															
COMMUNICATION SYSTEMS	Oct-09	Dec-09	200,000				50,000	50,000	100,000						
CONTROL CENTRUM : 11 KV SAFETY	Nov-09	Mar-10	400,000					100,000		100,000	100,000	100,000			
PROTECTION SYSTEM	Sep-09	Apr-10	300,000			100,000	100,000	150,000	100,000	100,000	100,000	100,000	100,000	0	0
Sub-Total			900,000	0	0	100,000	150,000	150,000	100,000	100,000	100,000	100,000	100,000	0	0
UPGRADING AND EXTENSION OF 11KV NETWORK															
EAST OF GEORGE RURAL - KRAAIBOSCH	Aug-09	Feb-10	300,000		150,000	150,000									
GEORGE INNER CITY	Sep-09	Jun-10	1,800,000			200,000	200,000			200,000	200,000		500,000	500,000	
GEORGE INDUSTRIAL AREA 1 (Tamsui Pacaltsdorp)	Dec-09	Mar-10	500,000						100,000	100,000	100,000	200,000			
HANSMOESKRAAL	Aug-09	Sep-09	70,000		35,000	35,000									
HEROLDS BAY (AIRPORT AREA)	Oct-09	Nov-09	70,000				30,000	40,000							
BLANCO (GOLDEN VALLEY AREA)	Des-09	Feb-10	30,000						10,000	10,000	10,000				
MODDERIVIER	Sep-09	Nov-09	75,000			25,000	25,000	25,000				50,000	50,000	50,000	10,000
WILDERNIS	Oct-09	Jun-10	910,000				100,000	50,000	500,000	50,000	50,000	250,000	550,000	550,000	10,000
Sub-Total			3,755,000	0	185,000	410,000	355,000	115,000	610,000	360,000	360,000	250,000	550,000	550,000	10,000

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY CAPITAL BUDGET 2009/10			Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
REPLACEMENT OF OBSOLETE 11KV SWITCHGEAR & EQUIPMENT			Sep-09	Jun-10	450,000			75,000		75,000		75,000		100,000		75,000	50,000
OVERLOADED NETWORKS: REPLACEMENT AND STRENGTHENING			Nov-09	Jun-10	800,000					300,000				300,000		200,000	
REPLACE OBSOLETE AND OVERLOADED 11KV SWITCHGEAR																	
Sub-Total					1,250,000	0	0	75,000	0	375,000	0	75,000	0	400,000	0	275,000	50,000
UPGRADING OF OBSOLETE LOW VOLTAGE NETWORK CABLES																	
L/T LINES-GEORGE																	
L/T LINES-PACALTSDORP			Aug-09	Jun-10	175,000		25,000		25,000		30,000		40,000		30,000		25,000
L/T LINES-WILDERNIS			Aug-09	Jun-10	175,000		50,000		25,000					25,000		75,000	
Sub-Total					350,000	0	75,000	0	50,000	0	30,000	0	40,000	25,000	30,000	75,000	25,000
AD-HOC DEVELOPMENTS																	
AD-HOC DEVELOPMENTS			Des-09	Jun-10	400,000						50,000	50,000		50,000	100,000	100,000	50,000
Sub-Total					400,000	0	0	0	0	0	50,000	50,000	0	50,000	100,000	100,000	50,000
ELECTRIFICATION																	
7 ERVEN BEHIND GAME																	
LOW VOLTAGE UPGRADING AND DIVERSIONS			Aug-09	Jun-10	308,160		50,000		50,000		50,000		50,000		58,160		50,000
RETICULATION SCHEMES			Sep-09	Jun-10	300,000			50,000		50,000		50,000		50,000		50,000	
RETICULATION SCHEMES - ERF 325 PACALTSDORP			Aug-09	Jun-10	3,172,000		100,000	300,000	300,000	500,000	300,000	200,000	300,000	200,000	500,000	300,000	172,000
AANVULLINGSFONDSE - ONDERGRONDSE AANSLUITINGS INFORMELE NEDERSET			Sep-09	Jun-10	2,500,000		400,000			500,000		300,000		500,000	300,000	400,000	100,000
Sub-Total					6,280,160	0	150,000	750,000	350,000	1,050,000	400,000	550,000	350,000	750,000	858,160	800,000	272,000
EQUIPMENT																	
COMPUTER HARDWARE																	
ENTRANCE CONTROL AND SECURITY SYSTEMS			Sep-09	Jun-10	54,000			4,000		10,000			10,000	10,000	10,000	10,000	
SAFETY EQUIPMENT			Sep-09	Jun-10	51,300			1,300		5,000			5,000	10,000	10,000	10,000	
TESTING EQUIPMENT			Mar-10	Apr-10	360,000									180,000	180,000		
Sub-Total					465,300	0	0	5,300	5,000	20,000	0	0	15,000	200,000	200,000	20,000	0
UPGRADING AND EXTENSION OF BUILDINGS																	
EXTENSION AND UPGRADING TO BUILDINGS			Sep-09	Nov-09	200,000			50,000	100,000	50,000							
SAFETY: OHSA			Aug-09	Jun-10	45,000		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000		5,000	
Sub-Total					245,000	0	5,000	55,000	105,000	55,000	5,000	5,000	5,000	5,000	0	5,000	0
FLEET MANAGEMENT																	
EXPIRED FML VEHICLES - FLEET MANAGEMENT			Nov-09	Apr-10	120,000					60,000					60,000		

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY CAPITAL BUDGET 2009/10			Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
VEHICLE MONITORING SYSTEM - PHASE 2 REPLACE RADIO SYSTEMS Sub-total	Feb-10	Jun-10			530,000								106,000	106,000	106,000	106,000	106,000
	Oct-09	Feb-10			100,000				30,000	30,000	30,000		10,000				
					750,000	0	0	0	30,000	90,000	30,000	0	116,000	106,000	166,000	106,000	106,000
TOTAL: ELECTRO-TECHNICAL SERVICES					57,166,960	5,751,305	8,235,341	6,245,153	9,831,123	4,580,029	3,497,554	2,200,779	2,951,402	6,321,902	2,681,259	3,939,449	931,665
STREETLIGHTS																	
LIGHTING IN INFORMAL AREAS	Sep-09	Jun-10			90,000			10,000	10,000	10,000	10,000	10,000	10,000		10,000	10,000	10,000
STREETLIGHTS: ALTERNATIVE POLES	Aug-09	Jun-10			150,000		30,000		50,000			40,000		20,000		10,000	
STREETLIGHTS: GEORGE	Sep-09	Jun-10			585,000			100,000		85,000	100,000		100,000		100,000		100,000
STREETLIGHTS: LUMENAIRE REPLACEMENTS	Aug-09	Jun-10			135,000		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
STREETLIGHTS: MAIN ENTRANCE ROADS	Aug-09	Jun-10			288,900		50,000			50,000	50,000		50,000		50,000		38,900
TOTAL						0	85,000	115,000	65,000	150,000	165,000	55,000	165,000	25,000	165,000	25,000	153,900

Objectives, Goals, KPI's and Targets of the Municipality Department: Electro-Technical Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 5: Electricity KPA 6: Street lightning KPA 7: Traffic Lights	Effective management of the Dept:	% of capital budget spent	90%	90%	80 -100%	80 -100%	80 -100%	80 -100%
		Operational expenses per unit of electricity sold	<33.9 c/kWh	<33.9 c/kWh	34%	34%	34%	34%
		Electricity master plan updated and aligned with budget & IDP	1	1	90 - 100%	90 - 100%	90 - 100%	90 - 100%
		3 Year capital budget aligned with master plans and IDP to address immediate needs	1	1	90 - 100%	90 - 100%	90 - 100%	90 - 100%
		KPA – Interventions to address the skills shortage to enable compliance with approved employment equity plan	70%	70%	70%	70%	70%	70%
			70%	70%	70%	70%	70%	70%
		Staff complement	150	150	150	150	150	150
		Quality of Supply	90%	90%	90%	90%	90%	90%
		Affordable, effective and efficient administration	90%	90%	90%	90%	90%	90%

Objectives, Goals, KPI's and Targets of the Municipality Department: Electro-Technical Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	To distribute electricity to all residents in George	KPA – Percentage of households with access to basic level of electricity. (subject to availability of funds)	100%	100%	100%	100%	100%	100%
		Quality of service	90%	90%	90%	90%	90%	90%
		Quality of supply	90%	90%	90%	90%	90%	90%
	Electrification of all households in George	Number of new electricity connections (subject to availability of funds)	120	120	100%	100%	100%	100%
		Preventative maintenance programmes in place and active	1	1	85%	85%	85%	85%
		Number of workplace incidents	0	0	0	0	0	0
		Fleet Management system to manage & replace units economically	90%	90%	90%	90%	90%	90%

Planning & Housing

Manager: S Erasmus

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Housing Admin	Housing
Planning	Planning & Development
Properties	Finance & Admin
Director : Planning & Housing	Planning & Development

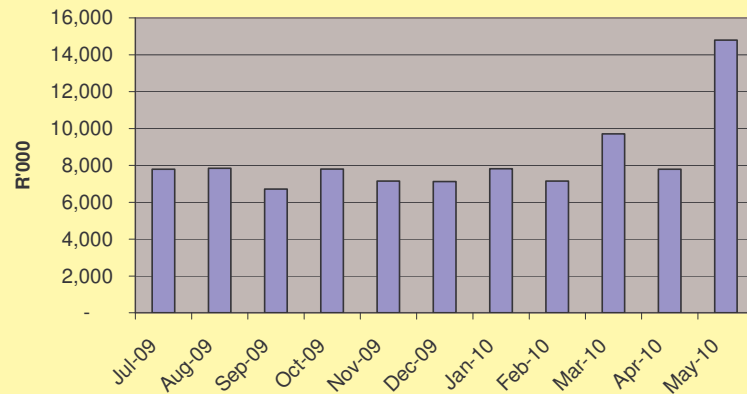
Summary 2009/10 Budget

R'000

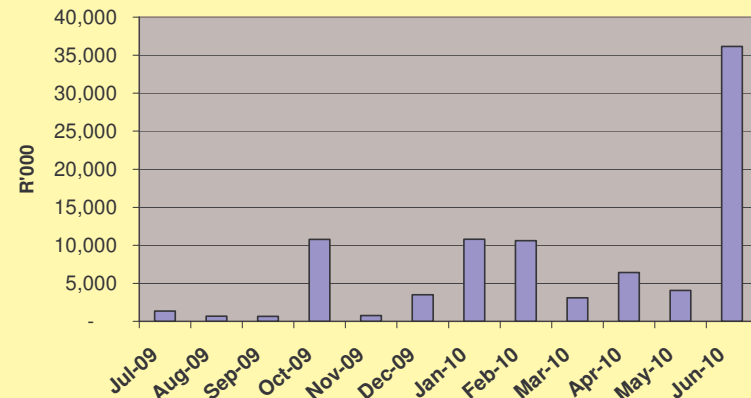
	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Operating Expenditure (excl. Admin Rechr	99,397	7,790	7,843	6,717	7,804	7,149	7,128	7,811	7,149	9,709	7,790	14,794	7,713
Operating Income	88,806	1,352	669	657	10,766	743	3,495	10,810	10,603	3,087	6,425	4,051	36,149
Capital Expenditure	4,655	350	300	180	-	-	-	-	-	-	150	200	2,475

Summary Budget 2009/10

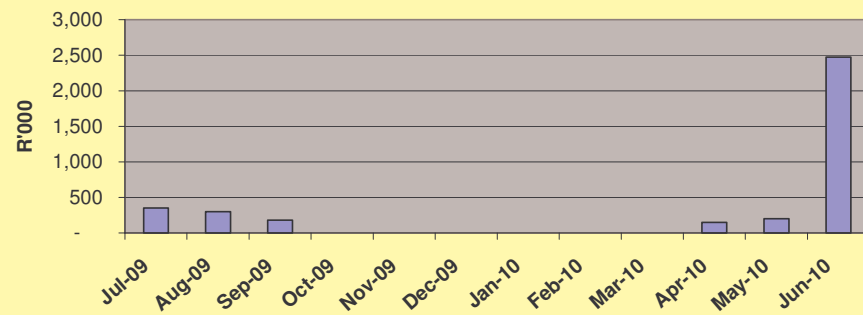
Planning and Development - Operating Expenditure



Planning and Development - Operating Income



Planning and Development - Capital Expenditure



Service Delivery and Budget Implementation Plan 2009/10

Planning & Housing

Operating Budget

Revenue 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Housing Administration	76,115	10	10	10	10,200	10	3,217	10,200	10,200	2,450	2,563	2,450	34,796
Planning	5,976	284	471	452	502	595	261	550	362	620	438	539	902
Properties	6,715	1,058	188	195	64	138	17	60	41	17	3,424	1,063	451
Total Revenue by Vote	88,806	1,352	669	657	10,766	743	3,495	10,810	10,603	3,087	6,425	4,051	36,149

Revenue 2009/10 By Revenue Source R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Rent Of Facilities And Equipment	820	529	58	107	9	31	11	29	10	13	13	10	0
Grants & Subsidies Received - Operating	75,595	17	17	17	10,207	17	3,223	10,207	10,207	2,454	2,584	2,457	34,188
Grants & Subsidies Received - Capital	915	-	-	-	-	-	-	-	-	-	-	-	915
Other Revenue	11,476	806	595	533	550	695	261	573	386	620	3,828	1,584	1,046
Total Revenue By Source	88,806	1,352	670	657	10,766	743	3,495	10,809	10,603	3,087	6,425	4,051	36,149

Service Delivery and Budget Implementation Plan 2009/10

Planning & Housing

Operating Budget

Expenditure 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Housing Administration	85,554	7,125	7,113	5,976	6,813	5,927	6,298	6,945	6,339	8,904	6,882	11,407	5,826
Planning	7,833	523	545	576	642	810	526	584	582	573	498	959	1,014
Director: Planning & Housing	2,520	80	79	99	250	306	203	169	166	166	338	201	465
Properties	3,490	61	106	65	99	105	102	113	63	66	72	2,227	408
Total Expenditure by Vote	99,397	7,790	7,843	6,717	7,804	7,149	7,128	7,811	7,149	9,709	7,790	14,794	7,713

Expenditure 2009/10 By Type R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Contracted Services	72,975	6081	6081	5555	6081	4569	5469	6081	5698	6879	5698	12563	2220
Depreciation	4,587	-	-	-	100	100	-	-	575	209	773	294	2,535
Employee Related Costs - Social Contributions	2,374	204	204	204	204	131	204	204	204	204	204	204	204
Employee Related Costs - Wages & Salaries	11,404	908	901	905	905	1,831	905	905	526	905	905	905	905
General Expenses - Other	6,698	597	657	48	500	500	500	571	139	1477	195	408	1106
Grants & Subsidies Paid (F4.2)	250	-	-	-	-	-	-	-	-	-	-	-	250
Interest Expense - External Borrowings	879	-	-	-	-	-	-	-	-	-	-	387	492
Repairs And Maintenance - Municipal Assets	230	0	0	5	15	17	51	50	7	35	15	33	1
Total Expenditure by Vote	99,397	7,790	7,843	6,717	7,804	7,148	7,128	7,811	7,149	9,709	7,790	14,794	7,713

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY																	
CAPITAL BUDGET 2009/10	Responsible Person	Start Date	End Date	Budget 2009	July 2009	Aug 2009	Sept 2009	Oct 2009	Nov 2009	Dec 2009	Jan 2010	Febr 2010	March 2010	Apr 2010	May 2010	June 2010	
DESCRIPTION				2009/10													
PLANNING AND HOUSING																	
HOUSING - ADMIN																	
LAWAAIKAMP: REPLACEMENT OF CRECHE	T de Beer	Jul-09	Sep-09	830,000	350000	300000	180000										
PURCHASE ERF 329 - WILDERNIS	T de Beer	Jun-10	Jun-10	15,000												15000	
PURCHASE OF ERF 4200 BORCHARDS	T de Beer	Jun-10	Jun-10	10,000												10000	
TRANSIT CAMP (DEURGANGSKAMP): GEORGE (STRUCTURES)	T de Beer	Jun-10	Jun-10	400,000												400000	
PARKDENE CRECHE	T de Beer	Jun-10	Jun-10	1,000,000												1000000	
UPGRADING OF SEMI-FORMAL HOUSING AREAS	T de Beer	Apr-10	Jun-10	2,000,000										500000	500000	1000000	
KLEINKRANTZ CRECHE, ERF 1480	T de Beer	Apr-10	Jun-10	400,000										50000	100000	250000	
Sub-total				4,655,000	350,000	300,000	180,000	0	0	0	0	0	0	550,000	600,000	2,675,000	
TOTAL: PLANNING & HOUSING				4,655,000	350,000	300,000	180,000	0	0	0	0	0	0	550,000	600,000	2,675,000	

Objectives, Goals, KPI's and Targets of the Municipality Department: Planning and Housing								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
					2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10 Quarter 4 30 Jun 10
KPA 8: Housing	To provide for the needs of the homeless by providing safe and integrated human settlements	Number of new low cost housing units build (targets are subject to the timeous awarding of tender.)	130	340	0 (Awarding of tender, site establishment, finalise construction programme 7 cashflows)	100	120	120
	Number of new crèches build	The building of Lawaaikamp Creche erf (Subject to the timeous land use application)	1	Completion of Lawaaikamp Creche by September 2009.	Completion of project			
CP		The building of Kleinkrantz Creche erf 1480 (Subject to the timeous land use application)	1	Commencement of Kleinkrantz Creche by June 2010.	Submit application to PGWC for town planning approval	Obtain approval from PGWC	Commencement of tender process (subject to PGWC approval)	Commencement of building works (subject to PGWC approval)

Objectives, Goals, KPI's and Targets of the Municipality Department: Planning and Housing								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
					2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10 Quarter 4 30 Jun 10
CP	Number of new crèches build	The building of Parkdene Creche erf 7322 (Subject to PGWC approval)	Commence with EIA process (1)	Town Planning and EIA approval by June 2010 subject to approval from PGWC)	Submit notice to PGWC (EIA). Obtain advertising instructions from SG.	Commence with public participation process and advertising (EIA & TP) Subject to obtaining instructions from SG.	Sumit town planning application and basic assessment report to PGWC	EIA approval by PGWC

Objectives, Goals, KPI's and Targets of the Municipality Department: Planning and Housing								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
CP	Number of new Community Halls build	Building of Kleinkrantz Community Hall (Subject to the timeous land use application)	1	Completion of community hall by June 2010	Call for tenders	Awarding of tenders. Approval of building plans.	Commencement of project.	Completion of project
CP		Building of Parkdene Community Hall (Subject to the Servitude to be registered due to sewerline crossing over erf)	1	Commencement of community hall by June 2010 (subject to approval from PGWC)	Approval of town planning application by GM - forward to PGWC if objections received.	Obtain approval from PGWC	Commencement of tender process / building works subject to approval from PGWC.	Commencement of building works subject to PGWC approval.

Service Delivery and Budget Implementation Plan 2009/10

Objectives, Goals, KPI's and Targets of the Municipality Department: Planning and Housing								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
					2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10 Quarter 4 30 Jun 10
CP	Number of new Community Halls build	Building of Thembaletu Community Hall	1	Completion of community hall by June 2010	Call for tenders	Awarding of tenders. Approval of building plans.	Commencement of project.	Completion of project
		Quality control on number of housing units	390	1020	0	300	360	360
		Number of Housing Imbizo meetings held (excluding external for example, riots, floods etx.)	9	9	-	-	4	5
		Relevant policies compiled and implemented in a progressive way.	2	Approval of Policy by Committee June 2010	Internal workshop and first draft revision	Hold policy revision sessions	Item to Committee	Item to Council

Service Delivery and Budget Implementation Plan 2009/10

Objectives, Goals, KPI's and Targets of the Municipality Department: Planning and Housing								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	Infomal Settlements: Site visits	Hot spots	1680	1680	420	420	420	420
		Routine inspections	528	528	132	132	132	132
		Inspection of rudimentary services	528	528	132	132	132	132
		No. of community meetings held regarding housing projects	12	7	4	1	1	1
		Completed subsidy forms submitted to Province	130					

Service Delivery and Budget Implementation Plan 2009/10

Objectives, Goals, KPI's and Targets of the Municipality Department: Planning and Housing								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
		Completion of final delivery forms	130	340	0	100	120	120
		Site meetings (Top structures)	24	22	4	6	6	6
		Project meetings	12	7	2	1	2	2
		Transfer documentation	500	560	140	140	140	140
<i>KPA 9: Spatial Planning</i>	Implementation of an Integrated Zoning Scheme	To achieve development in a sustainable manner while preserving the environment and making provision for sustainable growth and development	Functional Integrated Zoning Scheme	1	Draft IZS in place	Submit Final Draft IZS to PGWC	Await approval from PGWC	Implement IZS
	Address all illegal buildings reported to Planning Dept.	% or actions taken in relation to all complaints received.	75%	75%	75%	75%	75%	75%
<i>KPA 10: Housing</i>		Development of an Human Settlement Plan	1	1	Await interim report from consultants	Await interim report from consultants	Await final report - Besp consultants	Submit final report from BESP to Committee

Objectives, Goals, KPI's and Targets of the Municipality Department: Planning and Housing								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	Administration of OSCA Permit applications	Percentage of OSCA Permits successfully processed within two months subject to no delays by applicant or other authorities	80%	80%	80%	80%	80%	80%
	Successful processing of Land Use applications	To complete all land use applications within 6 months after submission with at least 75% applications completed per month.	75%	75%	75%	75%	75%	75%
	Spatial Development Framework	Completion of the George Spatial Development Framework.	Functional SDF	Approved SDF by PGWC	Final Draft SDF	Submit Final Draft SDF to PGWC	Await approval from PGWC	Implement SDF (subject to approval)
	Spatial Development Plans	Completion of the 7 Spatial Development Plans identified areas in George	Functional SDP's	Approved SDP's by Council	Final SDP's	Submit Final Draft SDP 's to Council & 1st Draft Wilderniss	Implement 7 SDP's & Final 1st Draft SDP for Wilderniss	Submit Final Draft SDP for Wilderniss to Council

Service Delivery and Budget Implementation Plan 2009/10

Objectives, Goals, KPI's and Targets of the Municipality Department: Planning and Housing								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	Successful approval of building plans	% of Building Plans applications successfully approved within eight weeks minus delays caused by applicants or other authorities	75%	80%	80%	80%	80%	80%
	Managing alienation of Council property	All awarded property sales in place within three months following Council decision subject to no undue delays by other involved parties	75%	75%	75%	75%	75%	75%
		Managing of property leases. All awarded property leases in place within three months following Council decision subject to no undue delays by other involved parties	80%	80%	80%	80%	80%	80%

Corporate Services

Manager: Vacant

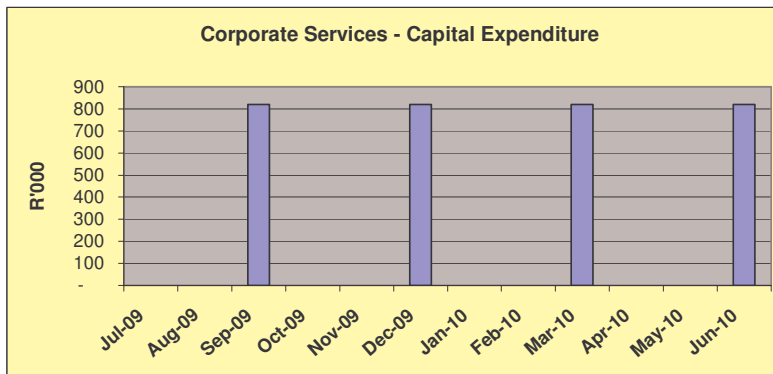
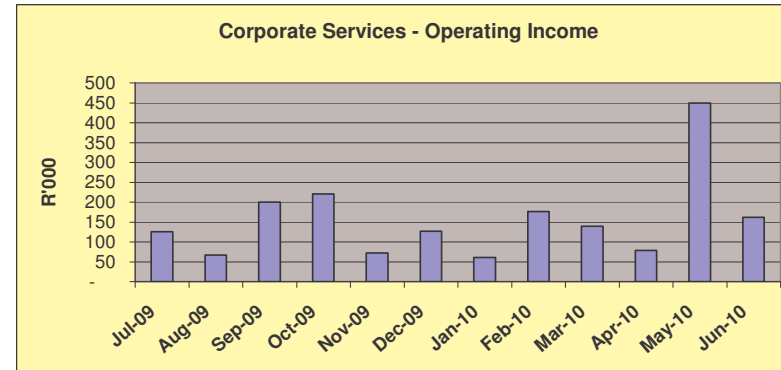
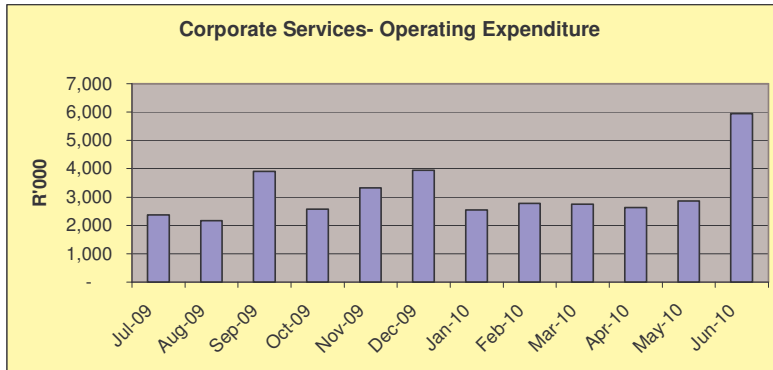
Service Delivery Unit	Government Financial Statistic (Vote) Classification
Administration	Executive & Council
Blanco Hall	Community and Social Services
Civic Centre	Finance & Admin
Conville Hall	Community and Social Services
Pacaltsdorp Hall	Community and Social Services
Client Services	Community and Social Services
IT Services: Network	Finance & Admin
Human Resources	Finance & Admin
Switch Board	Finance & Admin
Thembaletu Hall	Community and Social Services
Touwsrante Hall	Community and Social Services
Main Library: Caledon Street	Community and Social Services
Branch Libraries	Community and Social Services

Summary 2009/10 Budget

R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Operating Expenditure (excl. Admin Rech:	37,789	2,367	2,164	3,904	2,569	3,320	3,949	2,547	2,771	2,744	2,639	2,865	5,950
Operating Income	1,879	126	67	200	220	72	127	61	177	139	78	450	161
Capital Expenditure	3,280			820			820			820			820

Summary 2009/10 Budget



Service Delivery and Budget Implementation Plan 2009/10

Corporate Services

Operating Budget

Revenue 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Administration	28	1	3	6	0	0	0	6	9	1		1	1
Switch Board	250	24	13	17	18	23	14	16	15	21	18	27	43
Blanco Hall	21	1	0	1	3	2	1	3	4	2	2	2	1
Civic Centre	180	17	19	13	8	16	7	10	9	32	18	10	22
Conville Hall	47	2	4	7	5	3	1	0	4	9	5	3	4
Pacaltsdorp Hall	41	1	4	8	3	2	1	2	3	5	3	4	3
Thembaletu Hall	28	2	3	2	5	3	0	1	2	3	5	2	0
Touwsrante Hall	13	0	0	1	0	1	1	1	2	1	2	1	1
Client Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources	450	56	-	-	156	-	83	-	109	43	-	-	3
Computer: Network	19	-	-	-	-	-	-	-	-	-	-	-	19
Lavaai Kamp Hall	-	-	-	-	-	-	-	-	-	-	-	-	-
Rosemoore Hall	20	-	-	-	-	-	2	3	2	2	4	4	5
Main Library: Caledon Street	667	16	15	138	15	15	11	14	12	13	14	389	15
Branch Libraries	115	6	6	6	7	7	6	7	6	7	6	6	45
Total Revenue by Vote	1,879	126	67	200	220	72	127	61	177	139	78	450	161

Revenue 2009/10 By Revenue Source R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Rent Of Facilities And Equipment	358	24	31	33	25	28	14	20	27	55	40	27	36
Fines	161	15	15	12	15	15	11	13	11	14	14	12	15
Grants and Subsidies received - Operating	1,007	61	5	130	161	5	87	5	114	48	5	380	7
Grants & subsidies Received Capital	60	-	-	-	-	-	-	-	-	-	-	-	60
Other Revenue	293	26	17	24	20	25	15	24	26	23	20	30	43
Total Revenue By Source	1,879	126	67	200	220	72	127	61	177	139	78	449	161

Service Delivery and Budget Implementation Plan 2009/10

Corporate Services

Operating Budget

Expenditure 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Administration	6,518	490	421	485	575	517	445	556	458	526	483	586	977
Customer Care	1,452	73	77	75	109	189	112	119	121	160	144	126	148
Switch Board	1,286	70	53	51	24	110	45	30	162	59	56	79	546
Blanco Hall	114	7	9	7	14	13	12	8	8	7	9	9	11
Civic Centre	8,175	257	440	353	524	582	1,977	392	326	418	339	411	2,157
Conville Hall	539	59	88	45	65	52	44	28	30	59	1	29	39
Human Resources	9,717	711	637	743	713	969	748	628	775	741	1,325	635	1,091
Pacaltsdorp Hall	355	18	29	20	62	34	22	35	25	270	(224)	24	40
Thembaletu Hall	290	23	22	19	46	30	25	19	17	17	17	25	29
Touwsrante Hall	125	7	8	7	13	14	9	11	8	11	10	10	15
Computer: Network	3,505	320	-	1,718	-	142	100	278	327	50	50	297	223
Main Library: Caledon Street	3,506	195	223	220	248	407	247	274	344	253	274	374	447
Rosemoore Hall	51	4	4	4	4	4	4	4	4	5	5	6	5
Lawaai Kam Hall	59	5	5	5	5	5	5	5	5	5	5	5	5
Branch Libraries	2,096	130	148	152	167	252	155	161	161	162	145	249	216
Total Expenditure by Vote	37,789	2,367	2,164	3,904	2,569	3,320	3,949	2,547	2,771	2,744	2,639	2,865	5,950

Expenditure 2009/10 By Expenditure Type R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Contracted Services	1,890	182	177	181	181	187	252	229	184	234	217	220	(355)
Employee Related Costs - Social Contributions	3,454	267	259	256	263	256	263	269	265	274	285	286	512
Employee Related Costs - Wages & Salaries	15,619	1,401	1,039	1,127	1,115	2,088	1,192	1,163	1,193	1,193	1,322	1,337	1,449
Depreciation	543	32	32	32	32	32	32	32	32	32	32	158	69
General Expenses - Other	11,200	395	542	2,190	852	510	441	751	1,000	877	619	731	2,291
Grants & Subsidies Paid (F4.2)	130	-	-	-	-	9	55	-	3	13	53	(3)	-
Repairs And Maintenance - Municipal Asse	1,043	37	64	66	74	186	27	51	43	67	59	83	289
Interest Expense - External Borrowings	3,909	53	53	53	53	53	1,686	53	53	53	53	53	1,695
Total Expenditure By Type	37,789	2,367	2,164	3,904	2,569	3,320	3,949	2,547	2,771	2,744	2,639	2,865	5,950

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY CAPITAL BUDGET 2009/10	Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
DESCRIPTION			2009/10												
CORPORATE SERVICES															
LIBRARIES															
DISABLED TOILETS - THEMBALETHU LIBRARY	Jul-09	Jun-10	80,000			20000			20000			20000			20000
DISABLED TOILETS - MAIN LIBRARY	Jul-09	Jun-10	80,000			20000			20000			20000			20000
DISABLED TOILETS - PACALTSDORP LIBRARY	Jul-09	Jun-10	80,000			20000			20000			20000			20000
Sub-total			240,000	0	0	60,000	0	0	60,000	0	0	60,000	0	0	60,000
CIVIC CENTRE															
IT & TELECOMMUNICATION	Jul-09	Jun-10													
DISASTER MANAGEMENT - HARDWARE AND SOFTWARE	Jul-09	Jun-10	500,000			125000			125000			125000			125000
			500,000	0	0	125,000	0	0	125,000	0	0	125,000	0	0	125,000
THEMBALETHU COMMUNITY HALL															
UPGRADE DISABLED TOILETS - THEMBA, PACALTSDORP & CONVILLE	Jul-09	Jun-10	40,000			10000			10000			10000			10000
COMMUNITY HALL - THEMBALETHU	Jul-09	Jun-10	830,000			207500			207500			207500			207500
			870,000	0	0	217,500	0	0	217,500	0	0	217,500	0	0	217,500
OTHER															
COMMUNITY CENTRES - KLEINKRANTZ, ERF 1480	Jul-09	Jun-10	830,000			207500			207500			207500			207500
COMMUNITY CENTRES - PARKDENE, ERF 11424	Jul-09	Jun-10	840,000			210000			210000			210000			210000
			1,670,000	0	0	417,500	0	0	417,500	0	0	417,500	0	0	417,500
Sub-total			3,280,000	0	0	820,000	0	0	820,000	0	0	820,000	0	0	820,000
TOTAL: CORPORATE SERVICES			3,280,000	0	0	820,000	0	0	820,000	0	0	820,000	0	0	820,000

Objectives, Goals, KPI's and Targets of the Municipality								
Department: Corporate Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
					2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10
KPA 32: Public Participation	To ensure and promote the participation of George communities in the activities of the Municipality	Number of public participation meetings held	4	40 (per ward annually)	1	1	1	1
		Number of ward committee meetings attended by area managers	5	20	5	5	5	5
		Number of visits to area managers	500	500	500	500	500	500
		% Utilization of community halls – private. % Utilization of community halls - official	40% prvt 60% Offic	40% prvt 60% Offic				
					40%	40%	40%	40%
					60%	60%	60%	60%
		Evaluation system for users of halls	1 System	1	1	1	1	1
		Number of visits to outside sentra	2000	2000	500	500	500	500

Objectives, Goals, KPI's and Targets of the Municipality Department: Corporate Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
		No of public participation opportunities attended by staff members as % of planned sessions (MM)	48	48				
		Complaints resolved – Nr of complaints resolved within 10 days as % of total nr received (MM)	36/40 90%	36/40 90%				
KPA 33: Administrative Support	To provide an effective records management service	X1 Collaborator functional	1	1	1	1	1	1
		X1 Leave register updated on a monthly basis	12	1	3	3	3	3
		Response to enquiries with no legal and financial implications	80%	80%	80%	80%	80%	80%

Objectives, Goals, KPI's and Targets of the Municipality Department: Corporate Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	Arrangement of Council/Committee meetings as per the meeting schedule of Council, and compiling the agenda's and minutes to Council meetings	Application in terms of Promotion of access to information act	90%	90%	90%	90%	90%	90%
		Timeous compilation of agendas	98%	98%	98%	98%	98%	98%
		Timeous compilation of departmental instructions following meetings	98%	98%	98%	98%	98%	98%
		Timeous compilation of resolutions	98%	98%	98%	98%	98%	98%
	Management Meetings	Timeous compilation of advertisements pertaining to meetings	90%	90%	90%	90%	90%	90%
		Number of management meetings per month	60	60	60	60	60	60
		To improve and maintain the network and IT systems	Downtime	< 5%	< 5%	< 5%	< 5%	< 5%
			Response time	90%	90%	90%	90%	90%

Objectives, Goals, KPI's and Targets of the Municipality Department: Corporate Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 34: Library Services	The provision of effective library services	% membership increase (Youth / Adults)	0,5%	2%	0,5%	0,5%	0,5%	0,5%
		Number of issues issued per personnel	25000	25000	6250	6250	6250	6250
		Number of events held by libraries	40	40	10	8	15	7
		Number of items borrowed from	719 000	719 000	188 000	167 000	179 000	185 000
		Number of members of libraries	35 600	35 600	35 067	35 217	35 467	35 600

Objectives, Goals, KPI's and Targets of the Municipality Department: Corporate Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 28: Training and Capacity Building</i>	To facilitate training and development of employees and councillors	Number of participants on literacy programmes	80	80	80	80	80	80
		Percentage of skills levies claimed back	100%	100%	100%	100%	100%	100%
		Quality of training	100%	100%	100%	100%	100%	100%
		KPA – Percentage of budget actually spent on implementing workplace skills plan	5%	5%	5%	5%	5%	5%
<i>KPA 29: Occupational Health and safety</i>	To provide a safe and healthy work environment to all employees	Percentage of occupational health & safety services to line directorates.	100%	100%	100%	100%	100%	100%
		Number of work related accidents reported	100%	100%	100%	100%	100%	100%

Objectives, Goals, KPI's and Targets of the Municipality Department: Corporate Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 30: People Management and Empowerment	To maintain sound labour relations	Sound & effective labour relations policies and practices established	100%	100%	100%	100%	100%	100%
		Employee assistance Programme (EAP)	100%	100%	100%	100%	100%	100%
		Staff discipline – Investigations and hearings completed successfully (MM)	32/40 80%	32/40 80%	8/10	8/11	8/12	8/13
					80%	80%	80%	80%
	Recruitment and selection of staff for budgeted vacancies	Percentage of vacant budgeted posts filled	90%	90%	90%	90%	90%	90%
	Annually review the macro structure prepared, financial implications indicated, submitted to Mayor and adopted	1 review (MM)	1	1	1			

Community Safety

Manager: D Beeka

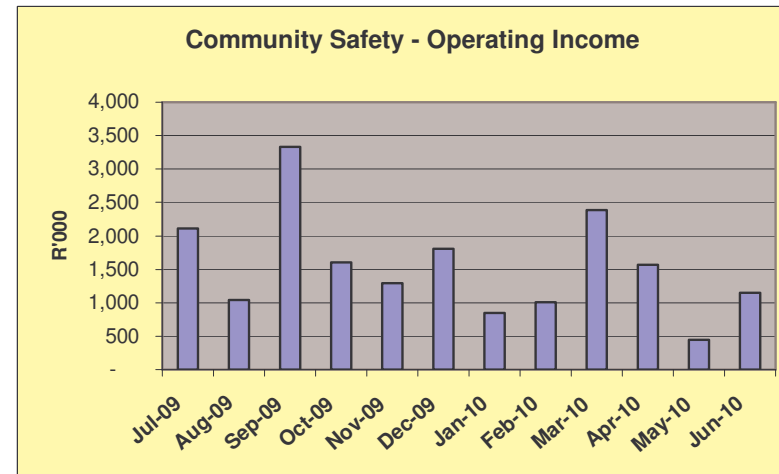
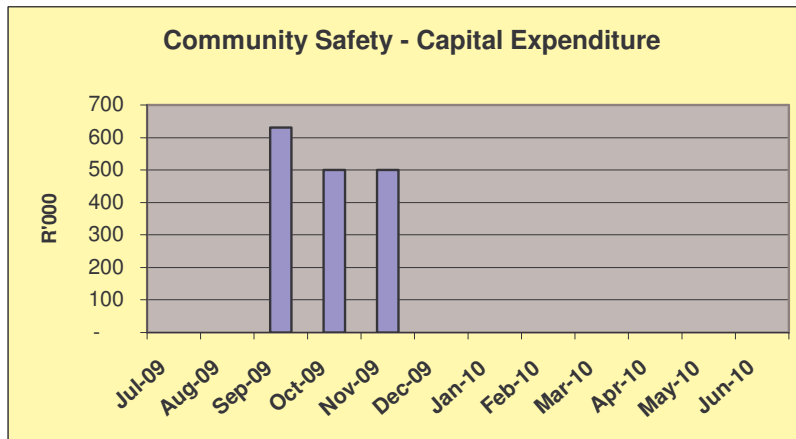
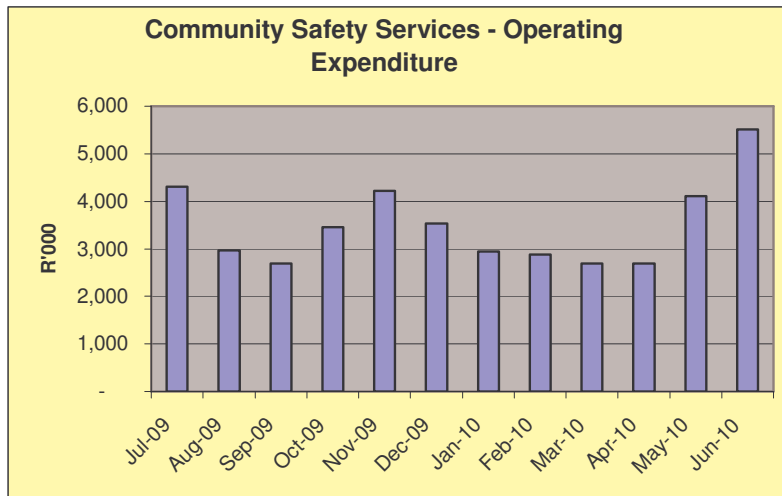
Service Delivery Unit	Government Financial Statistic (Vote) Classification
Fire Brigade	Public Safety
Informal Trading Control	Other
Safety/Security	Public Safety
Traffic : Drivers Licence	Road Transport
Traffic : Law Enforcement	Public Safety
Traffic : Vehicle Registration	Road Transport
Traffic : Vehicle Testing Centre	Road Transport

Summary 2009/10 Budget

R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Operating Expenditure (excl. Admin Rech	42,016	4,305	2,974	2,689	3,458	4,225	3,537	2,943	2,886	2,690	2,693	4,111	5,506
Operating Income	18,590	2,110	1,039	3,336	1,601	1,294	1,805	850	1,003	2,390	1,572	445	1,146
Capital Expenditure	1,630	-	-	630	500	500	-	-	-	-	-	-	-

Summary 2009/10 Budget



Service Delivery and Budget Implementation Plan 2009/10

Community Safety

Operating Budget

Revenue 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Informal Trading Control	229	19	18	20	20	18	29	20	17	17	23	13	16
Fire Brigade	50	10	13	0	3	21	-	2	0	-	0	-	-
Traffic: Vehicle Testing Centre	300	16	35	14	38	15	41	30	24	16	17	27	27
Traffic: Drivers' Licenses	2,062	193	191	105	115	194	132	298	205	141	174	155	157
Traffic: Vehicle Registration	5,200	100	100	879	879	500	425	236	456	546	789	100	190
Traffic: Law Enforcement	10,749	1,771	681	2,318	546	546	1,178	264	300	1,670	569	150	756
Total Revenue by Vote	18,590	2,110	1,039	3,336	1,601	1,294	1,805	850	1,003	2,390	1,572	445	1,146

Revenue 2009/10 By Revenue Source R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Rent Of Facilities And Equipment	225	19	18	19	20	17	29	18	17	17	22	12	16
Fines	10,653	1,853	752	1,935	1,404	1,037	316	490	743	947	1,347	234	(405)
Income from Agencies	5,000			1,250			1,250			1,250			1,250
Licences and Permits	2,562	227	250	131	175	218	210	337	243	176	202	198	196
Service charges	10	0	2	0	3	2	-	2	0	-	0	-	-
Grants & subsidies Received Capital	88												88
Other Revenue	52	10	17	0	0	19	0	3	0	1	1	0	1
Total Revenue By Source	18,590	2,110	1,038	3,336	1,601	1,294	1,805	850	1,003	2,390	1,572	445	1,146

Community Safety

Operating Budget

Expenditure 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Informal Trading Control	1,188	3	12	6	4	173	148	151	138	134	133	145	139
Fire Brigade	7,235	442	430	445	506	674	697	483	552	467	556	1,042	940
Safety / Security	3,167	237	221	228	220	439	275	295	263	227	219	232	309
Verkeer: Voertuigtoetsentrum	738	51	59	60	56	86	52	52	64	59	59	68	72
Verkeer: Bestuurderslisensie	1,587	134	137	150	147	203	139	134	89	94	113	114	132
Verkeer: Voertuigregistrasie	2,423	168	166	217	179	268	197	164	178	183	182	239	282
Verkeer: Wetstoepassing	25,678	3,268	1,949	1,582	2,345	2,382	2,029	1,663	1,602	1,526	1,430	2,271	3,630
Total Expenditure by Vote	42,016	4,305	2,974	2,689	3,458	4,225	3,537	2,943	2,886	2,690	2,693	4,111	5,506

Expenditure 2009/10 By Expenditure Type R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Contracted Services	4,162	3	461	3	783	364	323	328	304	199	189	6	1,200
Employee Related Costs - Social Contributions	4,858	393	377	385	377	402	400	399	384	380	394	414	553
Employee Related Costs - Wages & Salaries	21,787	1,554	1,604	1,627	1,608	2,994	1,785	1,717	1,722	1,597	1,772	1,831	1,976
Depreciation	1,740	34	34	34	34	34	34	34	34	34	34	1,214	183
General Expenses - Other	7,606	2,118	363	480	561	331	692	372	369	362	253	544	1,162
Repairs And Maintenance - Municipal Asse	486	166	33	27	58	14	30	5	9	9	14	22	100
Interest Expense - External Borrowings	857	37	37	37	37	37	246	37	37	37	37	37	242
Grants and Subsidies Paid	520	-	65	95	-	48	29	50	27	73	-	43	90
Total Expenditure By Type	42,016	4,305	2,974	2,689	3,458	4,225	3,537	2,943	2,886	2,690	2,693	4,111	5,506

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY		Responsible															
CAPITAL BUDGET 2009/10	Person	Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	
DESCRIPTION																	
COMMUNITY SAFETY SERVICES																	
FIRE BRIGADE																	
FIRE DETECTION - CIVIC CENTRE / MAIN BUILDING	D Beeka	01/09/2009	31/09/09	50			50										
TRAILERS - FIRE FIGHTING RURAL AREAS	D Beeka	01/09/2009	31/09/09	80			80										
SATELITE STATION - THEMBALETHU	J C Petersen	01/09/2009	31/11/09	1,500			500	500	500								
Sub-total				1,630													
TOTAL: COMMUNITY SAFETY SERVICES				1,630	0	0	630	500	500	0	0	0	0	0	0	0	

Objectives, Goals, KPI's and Targets of the Municipality Department: Community Safety								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 12: Public Safety and Law Enforcement	To reduce and effectively extinguish fires in the Municipality	Number of fires attended. Person hours spend on fires	360	360	90	90	90	90
		Average reaction time attending to fires – urban	08-Sep	7-8 minutes	7-8min	7-8 min	7-8 min	7-8 min
		Average reaction time attending to fires – rural.	minutes	18 minutes				
			20 minutes		18 min	18 min	18 min	18 min
		Number of fire prevention inspections conducted	350	360	90	90	90	90
		Training of staff in fire fighting	16	18	4	5	4	5

Objectives, Goals, KPI's and Targets of the Municipality Department: Community Safety								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	To promote and improve road safety in the Municipality	Number of road traffic accidents (deaths/major/minor)	800	790	198	198	198	198
		Number of moving violations	24000	23800	5950	5950	5950	5950
		Number of taxi violations	600	580	145	145	145	145
		Number of defects on vehicles	800	780	195	195	195	195
		Number of road safety educational events held	10	12	3	3	3	3
		Number of arrests	400	410	103	102	103	102

Objectives, Goals, KPI's and Targets of the Municipality Department: Community Safety								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	To control stray animals	Number of prosecutions of owners of stray animals	20	20	5	5	5	5
		Number of animals impounded	100	100	25	25	25	25
	To develop, update and implement the Municipal Disaster Management Plan	Disaster management plan in place. Revision of disaster management plan	1	1	1	1	1	1
	To effectively enforce municipal by-laws and regulations	Number of by-laws offences / number of arrests	1000	1050	263	262	263	262

Objectives, Goals, KPI's and Targets of the Municipality Department: Community Safety								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 13: Road Transport	To ensure road safety through the regulation and control of	Number of applicants tested for drivers licences.						
		Number of applicants tested for learner drivers licences	12800	12900	3225	3225	3225	3225
		Number of drivers licences renewals	14000	14100	3525	3525	3525	3525
		Number of vehicle registrations processed	61000	61000	15250	15250	15250	15250
		Number of vehicles tested	1800	1800	450	450	450	450
		Increase in LEO's who meet legislative requirements	16	18	5	4	5	4
		Evacuation exercises	10	10	3	2	3	2

Environmental Affairs

Manager: A Smith

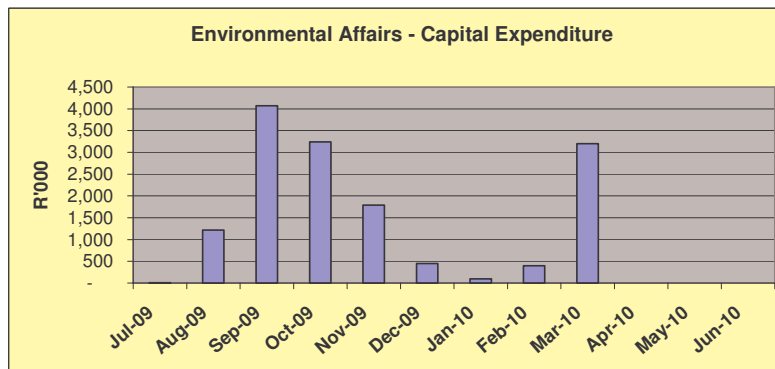
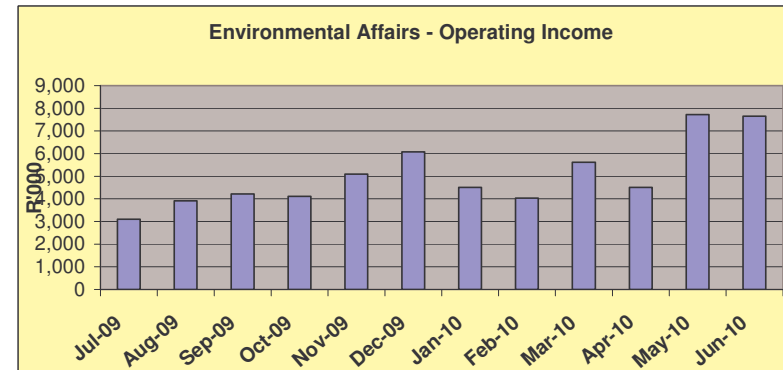
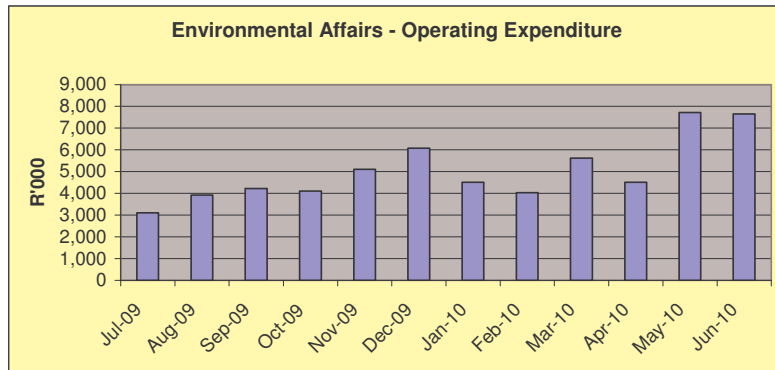
Service Delivery Unit	Government Financial Statistic (Vote) Classification
Environmental Admin	Health
Environmental Health	Health
Parks and Recreation	Sport & Recreation
Cemetries	Community & Social Services
Forestry	Community & Social Services
Swimming Pools	Sport & Recreation
Beach Areas	Sport & Recreation
Sport and Recreation	Sport & Recreation
Harolds Bay Camping Sites	Sport & Recreation
Refuse Removal	Community & Social Services
Public Toilets	Community & Social Services
Dumping Site	Community & Social Services
Street Cleansing	Community & Social Services
Maintenance	Community & Social Services
Commonage and Sidings	Community & Social Services
Removal of Night Soil	Community & Social Services

Summary 2009/10 Budget

R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Operating Expenditure (excl. Admin Recha	60,560	3,100	3,916	4,222	4,108	5,099	6,081	4,512	4,027	5,622	4,510	7,718	7,645
Operating Income	60,560	3,100	3,916	4,222	4,108	5,099	6,081	4,512	4,027	5,622	4,510	7,718	7,645
Capital Expenditure	14,480	11	1,220	4,070	3,240	1,789	450	100	400	3,200	-	-	-

Summary 2009/10 Budget



Service Delivery and Budget Implementation Plan 2009/10

Environmental Affairs

Operating Budget

Revenue 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Environmental Health	4	0	0	0	0	0	0	0	0	-	0	-	2
Sport/Recreation	683	-	-	-	-	-	-	-	-	-	-	-	683
Swimming Pool	25	-	-	-	25	-	-	-	-	-	-	-	-
Cemeteries	310	20	24	19	31	24	0	32	27	18	27	49	37
Herolds Bay Camp Site	295	8	132	58	21	5	8	14	1	33	8	2	6
Beach Areas	1	-	-	-	-	-	-	-	-	-	-	-	1
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-
Parks and Gardens	2,000	-	-	-	-	-	-	-	-	-	-	-	2,000
Refuse Removal	40,075	38,107	36	180	258	191	142	196	217	220	186	128	213
Total Revenue by Vote	43,393	38,136	192	257	335	220	150	242	245	271	222	179	2,942

Revenue 2009/10 By Revenue Source R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Licenses & Permits	2	0	0	0	0	0	0	0	0	-	0	-	-
Rent of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies Rec. Capital	780	-	-	-	-	-	-	-	-	-	-	-	780
Gain on disposal of property plant & Equip	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies Rec.Operating	2,000	-	-	-	-	-	-	-	-	-	-	-	2,000
Interest Earned- outstanding debtors	950	-	-	117	95	91	91	93	91	91	95	96	91
Service charges - Other	38,910	38,099	27	52	135	73	50	101	115	119	77	29	32
Other Revenue	751	36	165	88	105	56	9	48	38	61	49	54	40
Total Revenue By Source	43,393	38,136	192	257	335	220	150	242	245	271	222	179	2,942

Service Delivery and Budget Implementation Plan 2009/10

Environmental Affairs

Operating Budget

Expenditure 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Environmental: Administration	5,352	492	324	549	448	443	441	439	377	406	404	441	588
Environmental Health	664	43	44	45	51	71	45	55	46	47	41	95	80
Sport / Recreation	5,845	244	191	259	297	329	1,062	284	218	247	251	1,453	1,010
Swimming Pool	846	35	36	44	56	85	48	110	103	146	49	83	50
Cemetries	1,336	95	96	97	100	136	106	120	97	97	109	168	114
Herolds Bay Camp Site	231	9	9	10	35	14	22	22	12	15	18	44	20
Parks	11,174	467	617	748	802	815	986	768	743	822	1,086	1,627	1,693
Beach Areas	242	3	4	4	20	10	59	41	5	17	4	51	25
Public Toilets	1,064	61	130	65	95	85	104	101	125	72	77	77	72
Dumping Site	8,672	105	1,035	660	127	135	1,664	142	153	1,924	693	710	1,324
Street Cleaning	3,344	246	264	242	241	422	288	310	259	258	259	244	311
Refuse Removal	18,504	1,114	912	1,256	1,490	2,166	1,013	1,696	1,650	1,346	1,280	2,468	2,114
Forestry	750	29	69	55	183	89	85	26	61	26	48	33	48
Maintenance	956	55	55	74	60	115	56	55	86	114	98	94	93
Commonage & Sidings	758	40	52	57	42	70	44	272	33	28	28	41	50
Removal of Night Soil	820	61	77	58	60	113	57	72	57	57	65	89	54
Total Expenditure by Vote	60,560	3,100	3,916	4,222	4,108	5,099	6,081	4,512	4,027	5,622	4,510	7,718	7,645

Expenditure 2009/10 By Expenditure Type R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Contracted Services	13,100	119	1,122	964	553	881	2,020	389	363	2,353	1,225	1,316	1,796
Employee Related Costs - Social Contributions	3,345	262	248	247	259	259	260	267	263	263	264	264	488
Employee Related Costs - Wages & Salaries	17,253	1,308	1,206	1,400	1,320	2,334	1,271	1,628	1,296	1,289	1,402	1,415	1,383
Depreciation	2,619	36	36	36	36	36	36	36	36	36	36	2,009	251
Contributions to/from provisions	500	42	42	42	42	42	42	42	42	42	42	42	42
Loss on disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid	3,000	250	250	250	250	250	250	250	250	250	250	250	250
Redemption Payment External borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-
Bad debts	700	-	35	110	218	63	42	25	21	19	26	82	57
General Expenses - Other	15,130	910	865	1,050	1,224	1,058	744	1,392	1,435	1,103	1,084	2,040	2,225
Interest expense	2,830	84	84	84	84	84	1,001	84	84	84	84	84	993
Repairs And Maintenance - Municipal Assets	2,083	90	29	38	123	92	416	400	238	185	97	215	160
Total Expenditure By Type	60,560	3,100	3,916	4,222	4,108	5,099	6,081	4,512	4,027	5,622	4,510	7,718	7,645

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY													
CAPITAL BUDGET 2009/10	Budget 2009	Jul 09	Aug 09	Sept 09	Oct 09	Nov 09	Dec 09	Jan 10	Febr 10	Mar 10	Apr 10	May 10	June 10
DESCRIPTION	2009/10												
ENVIRONMENTAL AFFAIRS													
CLEANSING AND ENVIRONMENTAL HEALTH													
BULK REFUSE CONTAINERS	200,000								200000				
UPGRADING TOILETS - BEACH AREAS	30,000					30000							
UPGRADING PUBLIC TOILETS	50,000					50000							
Sub-total	280,000	0	0	0	0	80,000	0	0	200,000	0	0	0	0
SPORT MAINTENANCE													
PAVILION COMPLETION-ROSEMORE	1,000,000	6000		400000	400000	194000							
REGIONAL SPORTING COMPLEX	500,000							100000	200000	200000			
UPGRADING INFRASTRUCTURE TOUWSRANTEN	350,000		120000	20000	140000	70000							
Sub-total	1,850,000	6,000	120,000	420,000	540,000	264,000	0	100,000	200,000	200,000	0	0	0
SPORTS DEVELOPMENT													
BUILDING/SPORT INFRASTRUCTURE-THEMBALETHU	2,850,000			900000	900000	600000	450000						
UPGRADING OUTENIQUAPARK PAVILLION	4,500,000		800000	1500000	1500000	700000							
UPGRADING OUTENIQUAPARK PLAYING SURFACE	1,500,000	5000	300000	750000	300000	145000							
SOCCER FIELD - THEMBALETHU OR LAWAAIKAMP	3,000,000									3000000			
ABLUSION FACILITIES - LAWAAIKAMP SPORTGROUND	500,000			500000									
Sub-total	12,350,000	5,000	1,100,000	3,650,000	2,700,000	1,445,000	450,000	0	0	3,000,000	0	0	0
TOTAL: ENVIRONMENTAL AFFAIRS	14,480,000	11,000	1,220,000	4,070,000	3,240,000	1,789,000	450,000	100,000	400,000	3,200,000	0	0	0

Objectives, Goals, KPI's and Targets of the Municipality Department: Environmental Affairs								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 14: Environmental Health</i>	To provide effective provision of municipal environmental health services as determined by the NHA	Number of complaints received	600	600	150	150	150	150
		Percentage of complaints addressed	85%	85%	85%	85%	85%	85%
		Number of environmental health information sessions held	10	10	2	3	2	3
		Number of routine inspections carried out	120	120	30	30	30	30
<i>KPA 15: Public Amenities</i>	Maintain and control public amenities and	Public toilets per 10 000 population	0.6	0.6	0,6	0,6	0,6	0,6
		Number of person hours spend on cleaning public toilets	72000	72000	18000	18000	18000	18000
		Weed control in cemeteries	600 hours	600 hours	150	150	150	150
		Cubic meter wood harvested in open spaces	0	0	0	0	0	0

Objectives, Goals, KPI's and Targets of the Municipality Department: Environmental Affairs								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
		Number of person hours spend on cleaning of beaches	7600	7600	1900	1900	1900	1900
		Number of overnight stays at Harolds Bay camp site	1400	1400	100	900	300	100
		Hectares of alien vegetation cleared	50	50	12, 5	12,5	12,5	12,5
		Hectares of grass cut/ month	5800	5800	1450	1450	1450	1450
		Number of trees planted	2000	2000	1500	500	0	0
		Number of trees pruned	5000	5000	0	0	1000	4000

Objectives, Goals, KPI's and Targets of the Municipality Department: Environmental Affairs								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 16: Waste Management</i>	To provide an integrated waste management service for the total municipal area	% total waste collected recycled	6%	6%	6%	6%	6%	6%
		Tons of household refuse collected	31000	31200	7800	7800	7800	7800
		KPA – Percentage of households with access to basic level of solid waste removal	95%	96%	96%	96%	96%	96%
		% of households with weekly refuse collection service	95%	96%	96%	96%	96%	96%
		Number of person hours spend cleaning streets	240000	242000	60500	60500	60500	60500
<i>KPA 30: People Management and Empowerment</i>	Effective management of the Environmental Affairs Department	KPA: % of Capital budget spent	90%	95%	95%	95%	95%	95%

Objectives, Goals, KPI's and Targets of the Municipality Department: Environmental Affairs								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 20: Financial viability and management</i>		KPA – The number of people from employment equity target groups employed in compliance with the approved employment equity plan	90%	90%	90%	90%	90%	90%
		Number of Municipal buildings disability friendly	5	5	2	1	1	1
		Number of new appointees inline with employment equity plan	90%	90%	90%	90%	90%	90%
<i>KPA 17: Sport facilities and Development</i>	To develop, improve and manage municipal sport facilities and facilitate	Develop sport club and facilities database	95	95	95	95	95	95
		Number of approved contracts with sport clubs	6	6	6	6	6	6
		% utilization of sport facilities	95%	95%	95%	95%	95%	95%

Objectives, Goals, KPI's and Targets of the Municipality Department: Environmental Affairs								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
		Number / % of sport clubs affiliated to sport council	6	6	0	2	2	2
		Number of Municipal sport facilities disable friendly	7	5	1	1	1	2
	The development and implementation of a sport development strategy in the Municipality	Sport Development Strategy	1	1	1	1	1	1

Financial Services

Manager: L H Fourie

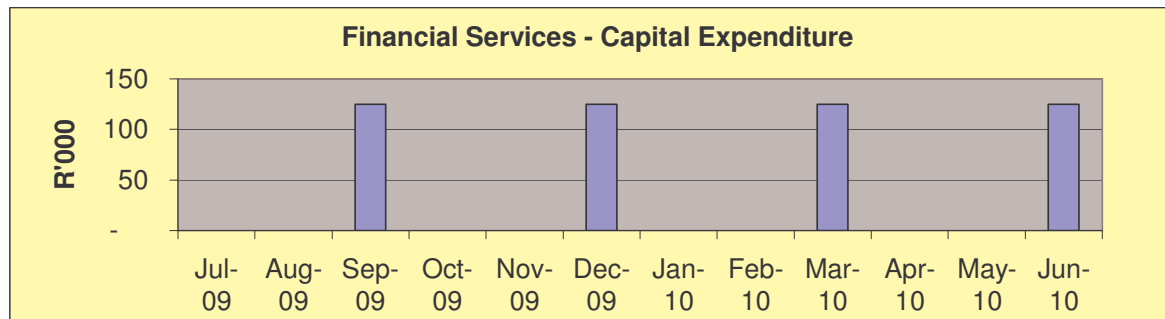
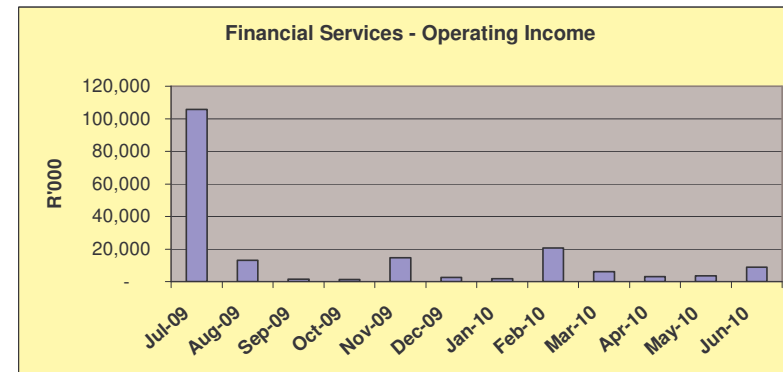
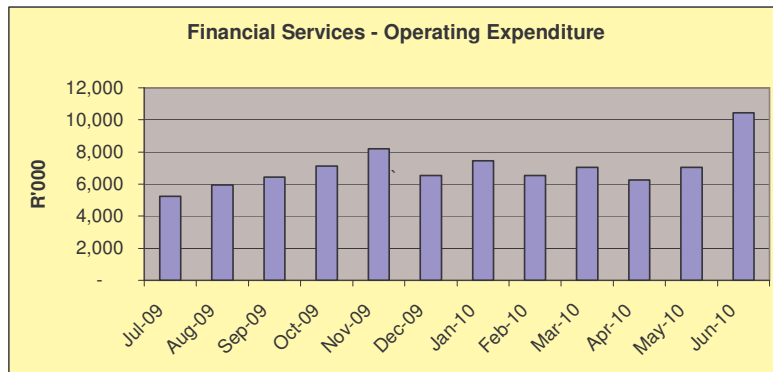
Service Delivery Unit	Government Financial Statistic (Vote) Classification
Housing	Housing
Rates	Finance & Admin
Credit Control	Finance & Admin
Stores	Finance & Admin
Computer : Mainframe	Finance & Admin
Finance	Finance & Admin
Finance : Salaries	Finance & Admin
Finance : Budget Office	Finance & Admin
Finance : Financial Statements	Finance & Admin
Financial Services: Income	Finance & Admin
Financial Services: Valuations	Finance & Admin
Supply Chain Management	Finance & Admin
Financial Management: Expenditure	Finance & Admin
Income & Expenditure Statement	Finance & Admin

Summary 2009/10 Budget

R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Operating Expenditure (excl. Admin Rech.	84,271	5,243	5,953	6,433	7,133	8,202	6,538	7,453	6,538	7,045	6,259	7,037	10,437
Operating Income	182,337	105,623	13,178	1,422	1,306	14,669	2,484	1,758	20,534	5,950	3,005	3,547	8,862
Capital Expenditure	500			125			125			125			125

Summary 2009/10 Budget



Service Delivery and Budget Implementation Plan 2009/10

Financial Services

Operating Budget

Revenue 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Housing	813	75	68	70	52	99	89	26	75	56	53	71	77
Rates	112,204	103,933	(78)	712	178	2,758	136	156	67	1,956	28	1,858	500
Financial Statements	1,100	17	17	17	17	17	17	17	17	17	17	17	917
Finance: Budget Office	810	-	-	-	-	-	-	-	-	-	-	-	810
Finance Administration	20,850	1,327	(1,582)	398	792	660	1,997	1,295	2,015	3,643	2,643	1,350	6,312
Finance: General	1,625	135	135	135	135	135	135	135	135	135	135	135	140
Supply Chain Management	355	15	15	15	15	15	60	15	60	15	60	15	55
Financial Services: Income	49	2	2	3	4	5	6	7	2	9	5	2	2
Credit Control	44,531	118	14,601	72	114	10,981	43	107	18,163	119	65	99	49
Total Revenue by Vote	182,337	105,623	13,178	1,422	1,306	14,669	2,484	1,758	20,534	5,950	3,005	3,547	8,862

Revenue 2009/10 By Revenue Source R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Property Rates	110,134	104,906	456	564	6	1,179	14	14	44	800	665	1,247	239
Penalties Imposed And Collection Charge	1,850	-	-	649	253	142	119	138	103	107	101	116	121
Interest Earned - Extnal Investments	20,100	300	92	-	802	2,759	2,138	1,395	2,076	4,802	2,041	1,928	1,767
Grants & Subsidies Received - Capital	1	-	-	-	-	-	-	-	-	-	-	-	1
Grants & Subsidies Received - Operating	46,781	17	12,269	17	17	10,312	17	17	18,130	17	17	17	5,937
Interest Earned - Outstanding Debtors	187	5	125	5	5	5	13	6	5	5	5	5	4
Income for agency services	24	1	1	1	3	1	3	2	2	2	2	3	2
Rent Of Facilities And Equipment	500	44	37	40	39	43	40	40	44	46	43	43	41
Other Revenue	2,760	349	198	146	181	226	141	146	129	172	132	189	750
Total Revenue By Source	182,337	105,623	13,178	1,422	1,307	14,669	2,484	1,758	20,533	5,950	3,005	3,547	8,862

Service Delivery and Budget Implementation Plan 2009/10

Financial Services

Operating Budget

Expenditure 2009/10 By Service Delivery Unit R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Financial Operation: Income	9,003	724	674	663	793	1,044	677	706	899	618	755	651	798
Financial Operation: Valuations	200	17	17	17	17	27	17	7	12	25	16	7	20
Supply Chain Management	1,964	131	151	135	135	348	144	131	133	140	8	149	359
Housing	1,584	55	146	115	65	249	124	40	171	655	62	(452)	355
Rates	874	1	59	86	301	112	19	25	116	49	35	78	(7)
Financial Management: Expenditure	6,103	174	214	240	587	317	358	335	137	233	400	1,062	2,046
Financial Statements	2,747	120	119	129	175	226	126	127	170	129	132	135	1,160
Remuneration	1,114	88	90	78	82	136	195	81	88	99	(26)	92	109
Finance: Budget Office	2,660	157	149	239	68	258	154	197	197	224	213	230	573
Financial Administration	2,372	4	133	363	400	338	4	355	280	197	134	545	(381)
Credit control	50,209	3,405	3,907	3,812	4,017	4,583	4,430	4,337	4,027	4,344	4,381	4,145	4,822
Expenditure	1,881	152	133	134	143	247	144	154	144	146	141	160	184
Stores	1,064	81	80	81	90	210	89	92	84	76	2	82	99
Computer: Main Frame	2,496	135	81	340	260	108	58	867	80	111	5	153	300
Total Expenditure by Vote	84,271	5,243	5,953	6,433	7,133	8,202	6,538	7,453	6,538	7,045	6,259	7,037	10,437

Expenditure 2009/10 By Expenditure Type R'000

	Original Budget	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Contracted Services	2,309	30	149	55	564	312	179	16	8	155	283	145	412
Collection Costs	4,500	-	338	219	163	526	539	504	274	454	441	143	900
Depreciation	1,033	2	2	2	2	2	2	2	2	2	2	927	84
Interest Expense - External Borrowings	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Subsidies Paid (F4.2)	43,501	3,097	3,125	4,170	3,515	2,762	3,637	725	3,462	3,960	3,740	3,693	7,615
Employee Related Costs - Social Contributions	4,114	341	341	341	341	682	341	341	341	341	341	341	22
Employee Related Costs - Wages & Salaries	18,243	1,403	1,403	1,403	1,403	2,806	1,403	1,403	1,403	1,403	1,403	1,438	1,372
Bad Debts	700	1	37	86	261	98	16	19	112	18	23	30	-
General Expenses - Other	9,603	366	510	102	866	990	407	4,434	926	678	20	305	-
Contributions To/From provisions	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Property plant and Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs And Maintenance - Municipal Assets	268	3	49	54	18	24	14	10	10	34	6	15	32
Total Expenditure By Type	84,271	5,243	5,953	6,433	7,133	8,202	6,538	7,454	6,538	7,046	6,259	7,037	10,437

Service Delivery and Budget Implementation Plan 2009/10

GEORGE MUNICIPALITY																			
CAPITAL BUDGET 2009/10				Responsible Person	Start Date	End Date	Budget 2009	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
DESCRIPTION																			
FINANCIAL SERVICES																			
COMPUTER EQUIPMENT				LH Fourie	Jul-09	Jun-10	500,000			125000			125000			125000			125000
Sub-total							500,000	0	0	125,000	0	0	125,000	0	0	125,000	0	0	125,000
TOTAL: FINANCIAL SERVICES							500,000	0	0	125,000	0	0	125,000	0	0	125,000	0	0	125,000

Objectives, Goals, KPI's and Targets of the Municipality Department: Financial Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 20: Financial viability and management</i>	To measure financial viability as expressed in the ratios prescribed in the Planning and Performance Management	Annual Financial Statements	1 Set of audited financial statements	1	1	-	-	-
	To comply and implement the supply chain management regulations	Supply Chain Management report	Quarterly	4	1	1	1	1
	To developed and implement appropriate financial related policies for the Municipality	Cash management and investment policy	Annually	1	-	1	-	-
	To ensure that 100% of the municipal employees and Councillors receive their salaries correctly every month	Payment of Salaries	100%	100%	100%	100%	100%	100%
		Salary related deductions	100%	100%	100%	100%	100%	100%
	To ensure that the municipality's banking is 100% in line with the requirements of the MFMA.	Number of Bank Reconciliation	12	12	3	3	3	3
		Daily Banking	100%	100%	100%	100%	100%	100%

Objectives, Goals, KPI's and Targets of the Municipality								
Department: Financial Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
	To perform proper internal auditing of the municipality	Quarterly meetings of and report to Audit Committee, Agenda distributed 7 working days in advance of meeting. Risk based audit plan completed / review before 30 June 2008 and quarterly audit of performance information (MM)	4 Meetings	4 Meetings	1	1	1	1

Objectives, Goals, KPI's and Targets of the Municipality Department: Financial Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 21: Revenue enhancement</i>	Maintaining a sound revenue base for the Municipality	Billing prior to last working day of month	100%	100%	100%	100%	100%	100%
		Billing rate	100%	100%	100%	100%	100%	100%
		Owner Property Updated	95%	95%	95%	95%	95%	95%
		Correctness of billing	95%	95%	95%	95%	95%	95%
		Accurate meter readings	98%	98%	98%	98%	98%	98%
<i>KPA 22: Credit Control</i>	To maintain effective credit control in the Municipality	Credit control: Referral to Engineers	100%	100%	100%	100%	100%	100%
=		Handing-over of Debtors	100%	100%	100%	100%	100%	100%
		Credit control: Trend	95%	95%	95%	95%	95%	95%
		Payment of Creditors within 30 days	100%	100%	100%	100%	100%	100%
		Sound, authorised expenditure	100%	100%	100%	100%	100%	100%

Objectives, Goals, KPI's and Targets of the Municipality Department: Financial Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
<i>KPA 23: Financial Reporting</i>	To improve the financial system to accommodate the reporting	Number of Treasury Reports	12 Annually	12	3	3	3	3
		Number Quarterly Reports	4 Annually	4	1	1	1	1
		Performance Evaluation Report	1 Annually	1			1	

Objectives, Goals, KPI's and Targets of the Municipality Department: Financial Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
		Annual report of Department	1 Annually	1			1	
		Unresolved audit queries (MM)	0%	0%	0	0	0	0
		Section 71 Budget monitoring report submitted to the Mayor 10 working days after end of each month (MM)	12 per year	12	3	3	3	3
		Compliance with MFMA Reporting requirements (MM)	100%	100%	100%	100%	100%	100%
KPA 24: Valuations	To ensure full implementation of the property rates Act	Percentage of Ad-hoc valuations	100%	100%	100%	100%	100%	100%
		Number of interim Valuations	Bi-annually	Bi-annually		1		1
KPA 25: Risk Management	Facilitate proper risk management in the Municipality	Risk Management: Insurance claims	Quarterly	4	1	1	1	1
		Risk assessment and Risk Policy	Quarterly	4	1	1	1	1
KPA 26: Asset management	To manage and control all assets in the Municipality in a cost effective way to provide a continues service to the public	Updated asset register: purchases	1 updated register	1		1		
		Asset Management: Depreciation	Monthly depreciation	12	3	3	3	3

Objectives, Goals, KPI's and Targets of the Municipality Department: Financial Services								
Municipal Key Performance Area	IDP Goal/Objective	Key Performance Indicator	Base Line	Annual Targets	Quarterly Targets			
				2009/10	Quarter 1 30 Sept 09	Quarter 2 31 Dec 09	Quarter 3 31 Mar 10	Quarter 4 30 Jun 10
KPA 27: Budget Formulation and control	To compile the annual budget according to the MFMA and relevant legislation	1 Adopted draft budget before end of March each year	1 Draft Budget	1 Draft Budget			1	
		Adopted budget before end of May each year	1 Budget	1 Budget				1
		KPA – Percentage of capital budget actually spent on capital projects	100%	100	25	25	25	25
		Monthly Balancing of the General ledger	12	12	3	3	3	3
		% of Capital budget spent (MM)	90%	90%				90%
		Over expenditure on operational budget (MM)	0%	0%	0	0	0	0